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COLLEGE FILE S
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Huachung
Corres.
Wei, Francis C.M.
1945 Jan-May

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Dear Dr. Wei:

The Trustees of Hua Chung College have asked the secretaries to tell you of their deep appreciation of the fine leadership you have given to the faculty and students in these troubled days. They have sincere admiration for the courage and resourcefulness with which you have met recurring difficulties and for the loyal and cooperative spirit of all who make up the Hua Chung family, in whatever capacity they may serve.

The Trustees also wish to assure you all of their determination to do their best at this end of the line to enable Hua Chung to continue and, so far as possible, to increase its service to China and its people, as they strive to go forward to new victories of every kind in their national life.

With the assurance of our own personal affection for and confidence in you all,

Faithfully yours,

JAN 15 1945

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Minutes of a Special Meeting of the Executive Committee pro tem. held on January 8th, 1945.

Present: Dr. Hwang (Chairman) Mr. Coe. Dr. Bien, Dr. Hsiao, Mr. Anderson. The meeting was opened with prayer by Mr. Anderson.

The Treasurer reported the receipt of a further \$70,000 from the Yunnan Students Club for the endowment fund.

Ex. 286 Voted that from January 1st salaries and subsidies shall be paid at 160% of the basic scale of salaries as adopted in Ex. 265.

The meeting adjourned.

/signed/ Pu Hwang

Chairman.

/signed/ David F. Anderson

Secretary.

Minutes of the Fifty-eighth Meeting of the Executive Committee pro tem. of the Board of Directors of Hua Chung College held on January 29th, 1945 at the home of Dr. Hsiao.

Present (Dr. Hwang (Chairman), Dr. Wei, Mr. Coe. Dr. Bien, Dr. Hsiao, Mr. Anderson. The meeting was opened with prayer by Dr. Hsiao.

Dr. Wei reported the receipt of three cables from America regarding his health, and urging a trip to India for complete recuperation. In view of medical opinion advising against such a trip, the Executive Committee approved Dr. Wei's decision to remain on sick leave in Hsichow until the end of February.

Dr. Wei reported receipt of an invitation to attend the biennial meeting of the Council of Higher Education to be held in Chungking early in April, and that he was making arrangements to go, but that if his health did not permit his going, he nominated Mr. Anderson as his alternate. The report was approved.

Ex. 287 Whereas the very sharp rise in prices during November and December 1944 was not covered by the increases in salary and subsidy made by this Committee during these months owing to lack of information as to the current rates of exchange,

Voted, that from February 1st, 1945 the salary and subsidy shall be 200% of the scale adopted in Ex. 265. (May 1944), with the understanding that no further increases shall be made unless warranted by the rate of exchange actually received, or by receipt of unexpected income, or after having received permission from the Board of Founders.

Ex. 288 Voted that the Treasurer be instructed to send a telegram to the representatives of the Associated Board in Chengtu asking for timely information regarding methods of allocation of funds to this College, and the nature of remittances sent.

Ex. 289 Voted that the second recommendation of the sub-committee regarding a special grant to the family of the late Prof. Bao be approved. (Copy attached.)

Ex. 290 Voted that the Senate recommendation of Mr. Wu Tsai-Hsing as the first Hua Chung Fellow be approved, and that the Senate be asked to draw up detailed recommendations regarding the administration of the Fellowship.

The meeting adjourned.

/signed/ Pu Hwang

Chairman

David F. Anderson

Secretary

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CO-OPERATING UNITS
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GRIFFITH JOHN COLLEGE
HUPING COLLEGE
WESLEY COLLEGE
YALE-IN-CHINA COLLEGE

學 大 中 華 立 私
HUA CHUNG (CENTRAL CHINA) COLLEGE
WUCHANG, CHINA
TEMPORARILY IN HSICHOW
VIA TALI, YUNNAN, CHINA

室 長 校
OFFICE OF THE PRESIDENT

January 17, 1945

Dr. James Thayer Addison
Church Missions House
281 Fourth Avenue
New York City 10, U. S. A.

Dear Thayer:

I thank you for your cablegram enquiring about my illness, which was the first to be received here after I got sick.

I am happy to report to you that after a fortnight of illness in the hospital where I received the best treatment, I rapidly recovered. After ten days of convalescence in the hospital I was discharged on December 21, returning to Hsichow. After my return I had to rest by doctor's orders by staying in bed for more than a fortnight, but during the last week I have been able to get out and gradually resume my regular life again. However, Dean P'u Hwang is still the acting president. I shall not go back to my office nor teach my classes until the next term, which will be about March 1.

It is strange that typhus should sap the strength of a man so quickly, but I am thankful that I have a strong physique, and everyday I feel that more strength is coming back to me. I am now dictating this letter to Mrs. Coe in her house, which is ten-minutes' walk from my own. It is so good to be able to walk about again, and see and enjoy the winter sunshine.

I was very deeply touched by the kind telegram from Dr. Sherman and two from Mr. Lyford, enquiring about my convalescence. Mr. Lyford twice suggested that I should go to India for a rest, but to go to India is difficult. It would take at least two months to get a passport and air passage. Hence I have cabled back, saying that the India trip is difficult and unnecessary, and I have everything ^{well} for my recovery in Hsichow, especially with all my kind friends here to help.

I am sending a copy of this letter to Mr. Lyford, so that it will not be necessary for me to write him today. Please also show this letter to Dr. Sherman.

While I was in the Tali China Inland Mission Hospital, Dr. McDonald told me that she had received a cablegram from you, informing her as superintendent of the hospital that the National Council would be willing to loan Logan Roots to her hospital for awhile. This pleases us here, because while we have a lady doctor here, wife of Professor George Bien and graduate from the P.U.M.C., as our college physician, and we are going to have Dr. Pinoff sent to us by the Methodist Mission possibly for the duration, we still need the help of the Tali Hospital for surgical and hospital cases. If Logan Roots could be still officially connected with the college staff, but only loaned to the Tali Hospital, some kind of satisfactory arrangement could be made between the hospital and the college for our proper medical care. Since I have learned about the arrangement between the National Council and the Tali Hospital from Dr. McDonald, I have reported it to Bishop Gilman, not knowing whether he had word direct from you or from Dr. Roots. I hope the suggestion I have just made about Logan Roots' connection with the college may meet with your approval.

While I am writing, I wish to emphasize again the need of more missionaries from our mission to the college here, even before the end of the war if it is possible for you to send people out to China in the immediate future. If it should be possible for Miss Cox to come back to China her presence would be most welcome here as a teacher of Music. Then if you could find a qualified teacher of English or a qualified teacher of Economics, please get him or her out.

0396

Dr. James Thayer Addison -- 2.

January 17, 1945

as quickly as you can. These are our three weakest departments at the present moment, viz., Music, English, and Economics.

We are waiting eagerly for news about the new appropriation by our mission for the college, which will be finally approved according to your correspondence in February.

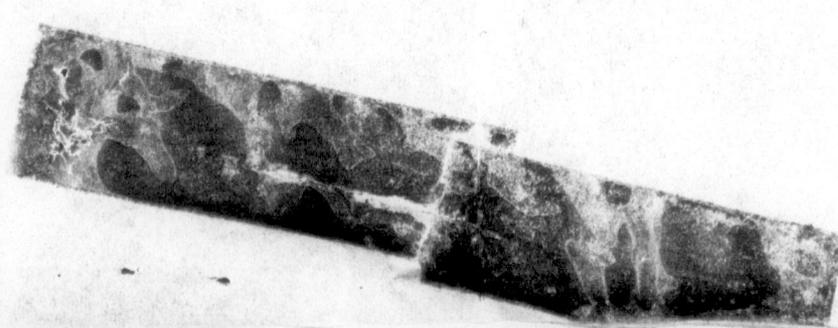
With the best wishes to Margaret and yourself, I am

Yours affectionately,

Francis

FCM/MRC

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Whereas in paying Mr. Pao's widow full salary and subsidies for the academic year 1944-45 and in making a grant of \$75,00 for funeral expenses, the college has already done more than is either provided for in the proposed government scheme for pensions in national universities, or is being done by any of the Christian Universities in China, and in spite of the fact that Mr. Pao served the college for 13 years, which is two years less than the minimum number of years required by the government before a pension is granted in national universities, and whereas it is necessary to face the fact that the family is faced with difficult circumstances on account of the war, therefore be it recommended that a monthly payment equivalent to 30% of Mr. Pao's average basic salary for the last three years of his service be paid to Mrs. Pao till 12 months after an armistice is signed between China and Japan; further during the period of these payments, as long as wartime subsidies are in effect for members of the faculty and staff that these be paid in the same way to Mrs. Pao (at the present time this would mean multiplying the special grant mentioned above by ten and then adding \$5,000 to it which would form the basic for Mrs. Pao as defined in May 1944, and paying this basic at the rate fixed by the college), when and if the method of paying wartime subsidies should be changed, the same should apply in Mrs. Pao's case. Mrs. Pao is not to have any claim to a residence, educational, medical, and other special privileges granted to the faculty but these may be granted annually by the Executive Committee pro-tem of the board of directors if they deem it wise.

February 1, 1945

CHRISTIAN COLLEGES IN CHINA

AFTER THE WAR

Tentative Assumptions by Dr. Wei and his Associates
For the Annual Operating Costs of Six Universities

The following is an analysis of the figures given in the document "A Memorandum on the Planning of the Christian Colleges in China after the War" dated Hsichow September 9, 1944 and signed by Francis C. M. Wei. In this document the figures are based on the supposition that there will be six universities with a total of 33 colleges.

The costs are based on pre-war regulations of the Ministry of Education and assume that prices in China will have returned to "pre-war normality", but that the standards will have been modernized with corresponding increases in the operating costs.

All costs are for annual operating budgets. Nothing is included for rehabilitation or for new plant.

	<u>Annual Current Budgets</u> <u>in National Currency</u>	
	<u>Prewar Basis</u>	<u>Postwar Basis</u>
A College of Arts, Commerce, Education or War	N.C. \$80,000.	N.C. \$150,000.
A College of Agriculture or Science	150,000.	200,000.
A College of Engineering	200,000.	300,000.
A College of Theology	?	150,000.
A College of Medicine	150,000.	400,000.

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February 1, 1945

As a rough measure for comparison, the following figures for Hua Chung for the year ending July 31, 1944 may be of some use (Break-down assumed by O.S.L.)

The Income used in Operations came from the following sources:

Supporting Missions (Including Western Personnel)	U.S. \$ 36,882
Harvard Yenching - direct	<u>5,000</u>
	41,882

Assume 1/3 of local contributions to be

a reasonable assumption for normal times

	<u>5,600</u>
Total Normal Expectancy	U.S. \$47,482.

Emergency Income

Sustaining Fund Ass. Boards	\$51,688	
Sustaining Fund Other Sources	8,039	
British Relief	3,200	
Special from U.C.R.	<u>2,000</u>	
Total Foreign Contributions	44,927.	
Local Sources - 2/3	<u>11,206.</u>	<u>56,133.</u>

Total Annual Cost (Hua Chung)	U.S. <u>\$103,615.</u>
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Number of Students 150

Annual Cost - Normal Times - Say U.S. \$48,000	N.C. \$144,000.
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Annual Cost per Student	\$ 320.
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These figures indicate that the assumptions used by Dr. Wei and his associates are fairly consistent with Hua Chung costs for 1943-'44.

Oliver S. Lyford

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HUA CHUNG (CENTRAL CHINA) COLLEGE

室 長 校
OFFICE OF THE PRESIDENT

CO-OPERATING UNITS
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WESLEY COLLEGE
YALE-IN-CHINA COLLEGE

WUCHANG, CHINA
TEMPORARILY IN HSICHOW
VIA TALI, YUNNAN, CHINA

February 2, 1945

Rev. Arthur M. Sherman, S.T.D.
281 Fourth Avenue
New York City 10, U. S. A.

[Copy]

Dear Dr. Sherman:

In my last cablegram to Dr. Addison I tried to put in enough to express my appreciation and gratitude for your first cablegram as well. Then I received your second cablegram, dated January 17, after you had received my cablegram reporting satisfactory convalescence in Hsichow, and tried to indicate the difficulties of taking a trip to India for rest. It is certainly very kind of you and all the trustees to want me to take the India trip. Bishop Gilman has sent on your cablegram to him, asking him to help make my trip to India as easy as possible. You have been most kind and thoughtful in the whole matter.

The difficulty I had in mind about going to India was getting my passport to leave the country. If I should go to Chungking myself, I might be able to get it quickly, but to go to Chungking is a strenuous trip in itself, and it would mean waiting possibly for weeks to get air transport from Kunning. To get my passport by correspondence might mean at least six weeks, if not longer, even with the help of all my good friends in the government. Then after that there would be the question of booking passage on the plane, which would mean further delay. I reckon that by the time all arrangements are made, it would be at least two months from now. Dr. McDonald of the C.I.M. Hospital in Tali, who had my case and who is considered a typhus authority in this part of the world, feels that two or three months of rest after the disease was over, which was on December 11, I should be perfectly fit again. Therefore, I sent my first cablegram to the effect that convalescence was satisfactory in Hsichow and that the trip to India was unnecessary.

After I had received your second cablegram, I consulted Dr. Wu, our new resident physician here. She said she would not advise the trip, due to the unfavorable climate in India and the splendid weather here in Hsichow for the next five months. I manage to have all the necessary food for getting back my strength here, and friends are most kind in supplying me with whatever I cannot get myself. It is now seven weeks since the disease has been over, and for the past three weeks I have been able to get back to my normal life again, but with practically no responsibility and no teaching. I am looking forward to a whole month of rest ahead of me, and when the second term begins on March 1, I may start in slowly and do as much as is advisable. This program has been reported to Dr. McDonald.

Dr. McDonald was here yesterday from Tali, and I asked her professional opinion about the trip to India. She says she would definitely advise against it, owing to the unfavorable climate in India, which will become worse every month until the monsoon season is over, in contrast to the glorious weather here. She was quite satisfied with my health condition, and believed that the wisest thing for me was to stay on here for my period of convalescence.

I am sending to you my second cablegram, reporting on my present health condition and Dr. McDonald's professional feeling with regard to the trip to India. In the cablegram I said that I desired vitamin pills and haliver oil tablets just to help build up my strength again. I have had some of the combined vitamin pills from Mrs. G.Y. Wang, who received them from her husband in New York City by airmail, I understand. Please do not take it that I am not getting enough nourishment as reckoned by the doctors, but some such pills may have a beneficial effect in keeping up my physical and nervous strength. I am perfectly willing to pay the cost if you will kindly let me know how much it is in U.S. currency, and then I can arrange to settle with Mr. Lyford. Aside from this, I do not believe any additional nourishment is neces-

0402

Arthur M. Sherman, S.T.D. — 2.

February 2, 1945

sary, and if it is, I believe I can manage to get it here. There are milk, eggs, honey, chickens, meats, vegetables, and fruits, if one is will to pay the price, and I am prepared to pay the price when it comes to a question of health.

While I am writing, I wish to say that the college is getting along splendidly under Dr. Hwang. Three more teachers of chemistry have arrived since Christmas, and we are expecting additions to our teaching staff in the English department.

With affectionate regards to you , and to all members of the Board of Founders and friends in America, I remain

Yours as ever,

Francis C. M. Wei

FOMW/MRC

Copy to Mrs. Lyford

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HUA CHUNG (CENTRAL CHINA) COLLEGE

室 長 校

CO-OPERATING UNITS

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- YALE-IN-CHINA COLLEGE

WUCHANG, CHINA

OFFICE OF THE PRESIDENT

TEMPORARILY IN HSICHOW

VIA TALI, YUNNAN, CHINA

February 2, 1945

N. Y 99

Mr. Oliver S. Lyford, Treasurer
Hua Chung Board of Founders
54 Dana Place
Englewood, New Jersey, U.S.A.

✓ Sherman
✓ Fowler
✓ Bremer
✓ Evans

Recd March 15
(Get received and by letter - C.S.F.)

Dear Mr. Lyford:

I wrote you last on November 8, N.Y. 98, and you will understand why I have not been writing for almost three months, except that I did write to Dr. Addison about a fortnight ago, and I sent you a copy of that letter acknowledging the receipt of your cablegrams enquiring about my health, to save time writing you a separate letter.

I am still on sick leave by doctor's orders and by permission of the Executive Committee Pro-tem in the college, but I was strong enough to attend the last meeting of the Executive Committee held on January 29, the fifty-eighth Meeting, the minutes of which are enclosed herewith, as well as the minutes of the Special Meeting of the committee held on January 8. I am writing to you now at the Acting President's request, because I am more used to dictating to Mrs. Coe than Dr. Hwang is. There must be some minutes of the Executive Committee Pro-tem which should have been sent to you and which may not have been during my illness and convalescence. Later when I look them up, I shall send them. Accompanying the minutes of the Fifty-eighth Meeting of the Executive Committee Pro-tem is the action taken by the Executive Committee, Ex. 289. I shall explain some of the actions taken at that meeting.

With regard to Ex. 287, we hope that the Board of Founders, acting ^{concurrently} as Directors, will approve the action of increasing the salaries and subsidies from 160% to 200% of the scale adopted in action Ex. 265 (May 1944). This has become necessary because ^{of} the rise in prices during November and December which was not covered by the increases made previously. The action was discussed among members of the committee privately before the meeting. Mr. Coe came to me for advice, and we talked it over with regard to the possibility of the exchange of the blocked dollar in Chungking and Chengtu, as well as in Kunming, and the cost of living in Hsichow during the last three months, and possibly until about April. While it is true that most prices have not been increasing during the weeks since Christmas, the prospects are that they will increase after China New Year, which is on February 13, and particularly in April. It might be wise to make the increase now before China New Year, so as to give some breathing space to faculty and staff members, particularly those with large families. Then unless it turns out to be really impossible to make ends meet with the rise of prices in April, we would want to keep the same scale for the balance of the present academic year. If later about the middle of the term, there should be real necessity to make another increase, we would as indicated in action Ex. 287 cable to you first for permission before we would announce the increase. It is our calculation that with the present increase to 200% of the scale adopted in May and with the present exchange of the blocked dollar and possibly with the exchange during the next two or three months, we shall be able to balance the budget with our present expected income. As to the new arrangement of allocating funds by the U.C.R. to the different colleges through the Associated Boards and its representatives in Chungking, Mr. Coe is taking the matter up with Dr. William Fenn in Chengtu, and so far we have had no definite information or instructions from Szechwan. That is why the Executive Committee took the action Ex. 288, because while Mr. Coe has received considerable remittances from Chengtu, there have been no details as to their nature. This has proved to be rather embarrassing and inconvenient to us.

Action Ex. 289 requires also some explanation. The preliminary to the action Ex. 289 indicates we have already done more to the family of Professor Pao who died in August of last year than the government regulations require or than any other government university or Christian college in China in similar cases. A sub-committee was appointed before I was sick

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February 2, 1945

and the committee have been studying the matter by going over the government regulations and getting information from different sources. What is recommended as a special grant to the families of the late Professor Pao is considered by all members of the committee to be generous and fair. The situation is such that unless we do something to help the Pao family to live in Hsichow, they would be more-or-less destitute, and naturally the late Mr. Pao's colleagues feel sympathetic and concerned. Care has been taken to make this not a pension plan, but only a special grant. However, please note that it may establish a precedent for other cases if and when any member of the faculty and staff should die, leaving a family in Hsichow, before the end of the war. We propose to leave the consideration of any pension scheme to the future, because that is a bigger problem and involves many more factors. We would like to have definite action by the Board of Founders on this recommendation, and to have definite instructions from you as soon as possible, certainly not later than the end of June, so that we may inform the Pao family about it. Naturally you will give very careful consideration to it because it involves a special item on the budget after this year, and it may involve a large drain on the college income. Whatever action that the Board will take or whatever modifications you may make on our recommendation, we are ready to submit.

I am sorry that I cannot give a definite reference to the action on Hua Chung Fellowships recommended by the Executive Committee Pro-tem some time during the course of the last academic year. I do not have my files on hand, but the action Ex. 290 is based on that recommendation of establishing an annual fellowship to take effect one year after the end of the war. We would select ^{persons} from our junior staff, who have served the college during the war for the minimum of four years, and who will still remain in the service of the college when they take their fellowship to go abroad for further training, with the understanding that after their postgraduate studies abroad they will give preference to the college's invitation to rejoin the teaching staff. It is one of the ways which we consider necessary to get some of our faculty members trained for future service. I believe regulations approved by the Senate and Executive Committee for appointing those fellows have been sent to you. If they are not in your file, please let me know. When further regulations are adopted for the administration of those fellowships, i.e., how to administer the funds, etc., they will be sent to you later for approval.

We do hope we may hear from you about actions taken by the Board of Founders, particularly on our recommendations in Ex. 289 as soon as possible. I believe that there is still time for an air-mail reply from you before the end of June, but if necessary please cable.

With regard to my health condition and my reply to Dr. Sherman's cable urging me to go to India for a period of rest, I am sending you a copy of my letter to Dr. Sherman, dated February 2, so that it is not necessary for me to repeat what I have said there. I cannot express my appreciation of the kind consideration of the Board for my health, and I hope they will not think that I am stubborn in refusing to go to India. It is really the circumstances that are preventing me from availing myself of the kind offer of the Board to take a restful trip outside of China. Please convey my deep gratitude to the Board and all its members for their kind thoughts of me. I still have a whole month of rest, and by March 1 I shall gradually resume my duties again, but during this month I may be able to write to you more regularly than before.

With kind regards,

Yours sincerely,

Francis C. ...

Encs.
FOMW/MRC

P.S. Feb. 7 - I just returned from the China Inland Hospital in Tali, at Dr. MacDonald's invitation to help them to get their School of Nursing registered. All the doctors there were satisfied with my recovery - believed that in 2-3 weeks I would be perfectly fit again. F.C. ...

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Received at New York Feb. 7, 1945

DLT ARTHUR SHERMAN 281 FOURTH AVENUE NEW YORK

APPRECIATE CABLEGRAMS URGING INDIAN TRIP DOCTOR McDONALD STAISFIED
WITH RECOVERY ADVISES AGAINST TRIP OWING INDIAN CLIMATE STRENUOUS
TRAVEL LIVING NORMAL THREE WEEKS LIGHT WORK BEGINNING MARCH STOP
DESIRE VITAMIN PILLS HALIVER OIL CAPSULES QUICKEST ROUTE.

FRANCIS WEI

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HUA CHUNG (CENTRAL CHINA) COLLEGE

室 長 校

OFFICE OF THE PRESIDENT

CO-OPERATING UNITS
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WUCHANG, CHINA
TEMPORARILY IN HSICHOW
VIA TALI, YUNNAN, CHINA

February 12, 1945

BALLOU

REC'D 3/28

ANS'D 5/18

Dr. Earle H. Ballou
Associated Boards for Christian Colleges in China
150 Fifth Avenue
New York City 11
U. S. A.

Dear Dr. Ballou:

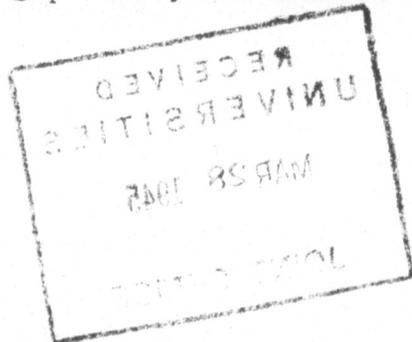
I received your letter of November 15, and I am glad to know that you had such a good luncheon party with Dr. Kung, referred to also by Dr. Corbett in his letter of October 19.

I am particularly interested in the "Cultural Material" allowed by the State Department to be sent to China by government plane. Although seventy-five pounds is not a great deal, we would, however, like to have the opportunity of getting our share. We need books and magazines in order to keep ourselves up-to-date. On a separate sheet I am sending you a list of the publications which we would like to have. Maybe you will arrange to send them to us by installments at your earliest convenience.

In spite of the military developments in Southeast China during the last six months, we have been able to enjoy perfect peace in Western Yunnan, especially when the Allies are making such splendid success in Burma. In spite of the opening of the Ledo Road, prices keep going up, including those of imported goods, but that is to be expected.

I would like to have further information upon whether the Stilwell incident has really affected the friendly relations between the American people and our people in China. Our government in Chungking has done its best to remedy it, and I hope it has satisfied our friends in the United States. I would not say that everything is perfect yet in China, but we are laboring under very serious difficulties. A democracy is not made in a day. We are known for our patience as a national characteristic, and that virtue may be overdone. I am afraid the real fight in China is after the war when we do not have to restrict our feelings owing to an international conflict.

I am glad to know that you think that all the thirteen Christian colleges in China should not continue as they have been after the war. I have already sent a long memorandum to Dr. Van Dusen on this question, with a duplicate to Mr. Lyford, about the middle of September, and therefore it is not necessary for me to make further comments.



Yours sincerely,

Francis ...

Enc.
FCMW/MRC

0407

國立華中大學
HUA CHUNG (CENTRAL CHINA) COLLEGE

校長室
OFFICE OF THE PRESIDENT

WUCHANG, CHINA
TEMPORARILY IN HSICHOW
VIA TALI, YUNNAN, CHINA

CO-OPERATING UNITS
BOONE COLLEGE
GRIFITH JOHN COLLEGE
HURING COLLEGE
WESLEY COLLEGE
YALE-IN-CHINA COLLEGE

February 12, 1945

BALLOU

REC'D 3/28
ANS'D 2/18

Dr. Earle H. Ballo
Associated Boards for Christian Colleges in China
130 Fifth Avenue
New York City 11
U. S. A.

Dear Dr. Ballo:

I received your letter of November 12, and I am glad to know that you had such a good luncheon party with Dr. Kung, referred to also by Dr. Corbett in his letter of October 19.

I am particularly interested in the "Cultural Material" allowed by the State Department to be sent to China by government plane. Although seventy-five pounds is not a great deal, we would, however, like to have the opportunity of getting our share. We need books and magazines in order to keep ourselves up-to-date. On a separate sheet I am sending you a list of the publications which we would like to have. Maybe you will arrange to send them to us by instalments at your earliest convenience.

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Yours sincerely,

Francis ...

RECEIVED
UNIVERSITIES
MAR 28 1945
JOINT OFFICE

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HUA CHUNG (CENTRAL CHINA) COLLEGE

室 · 長 校

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WUCHANG, CHINA

OFFICE OF THE PRESIDENT

TEMPORARILY IN HSICHOW

VIA TALI, YUNNAN, CHINA

February 12, 1945

Dr. Charles H. Corbett
 Associated Boards for Christian Colleges in China
 150 Fifth Avenue
 New York City 11, U.S.A.

Dear Dr. Corbett:

I was very happy to receive your very newswy letter of October 19, 1944. It is interesting to know that you have had such a good luncheon party for Dr. H. H. Kung, and I hope you got a great deal out of him.

We have been looking forward with a great deal of interest to the visit of Dr. J. W. Decker and Dr. Frank T. Cartwright. I have had the pleasure of meeting both of them and of getting to know Dr. Decker quite well when he was the chairman of the Associated Boards.

About the middle of September I sent a long memorandum to Dr. Van Dusen, chairman of the Planning Committee on "Planning for the Christian Colleges after the War." A copy of the same memorandum was sent to Mr. Lyford of our Board. The problem of medical education under Christian auspices is certainly very important and complicated in view of the government policy and state medicine, but in spite of that it is my personal conviction that there would be still a place for Christian medical colleges if we are able to keep them up to scratch and make them really Christian. I am much interested to know about the Essex College of Medicine and Surgery, and I hope you will send me more information about it.

It is not necessary for me to go into the China situation as it has developed since the summer. You must have had more information than we have. I wish only to add that we have had a very good term, and now we are in the winter vacation, planning to re-open for the second term by the first of March. We have had a longer first term, and we are going to have a shorter second term, because in a rural district like this one we have to adjust our college calendar to the Chinese New Year.

With kind regards,

Yours sincerely,

Francis C. ...

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華 立 華 中 大 學
 HUA CHUNG (CENTRAL CHINA) COLLEGE
 WUCHANG, CHINA
 TEMPORARILY IN HSICHOW
 VIA TALI, YUNNAN, CHINA

校 長 室
 OFFICE OF THE PRESIDENT

February 12, 1945

CO-OPERATING UNITS
 BOONE COLLEGE
 GRIFFITH JOHN COLLEGE
 HUPING COLLEGE
 WESLEY COLLEGE
 YALE-IN-CHINA COLLEGE

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With kind regards,

Yours sincerely,

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學 大 中 華 立 私
HUA CHUNG (CENTRAL CHINA) COLLEGE

室 長 校
OFFICE OF THE PRESIDENT

CO-OPERATING UNITS
BOONE COLLEGE
GRIFFITH JOHN COLLEGE
HUPING COLLEGE
WESLEY COLLEGE
YALE-IN-CHINA COLLEGE

WUCHANG, CHINA
TEMPORARILY IN HSICHOW
VIA TALI, YUNNAN, CHINA

February 12, 1945

file

Dr. C. A. Evans
Associated Boards for Christian Colleges in China
150 Fifth Avenue
New York City 11, U.S.A.

Dear Dr. Evans:

I want to thank you for your kind letter of November 1, 1944 received during the last week-end. I am glad to know that my letter of September 28, enclosing a memorandum from our treasurer, Professor John L. Coe, dated September 27, regarding administrative staff was duly received.

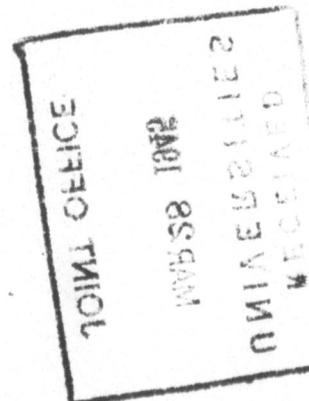
Indeed it is almost seven years since my last visit to your honorable country, and I hope that it will not be so long before the war comes to an end, and then I shall be able to visit you again in the United States.

With the best wishes,

Yours sincerely,

Francis C. M. Wei

FCM/MRC



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學 大 中 華 立 中
HUA CHUNG (CENTRAL CHINA) COLLEGE

校 長 室
OFFICE OF THE PRESIDENT

WUCHANG, CHINA
TEMPORARILY IN HSICHOW
VIA TALI, YUNNAN, CHINA

February 15, 1945

CO-OPERATING UNITS
BOONE COLLEGE
GRIFFITH JOHN COLLEGE
HUPING COLLEGE
WESLEY COLLEGE
YALE-IN-CHINA COLLEGE

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With the best wishes,

Yours sincerely,

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JOINT OFFICE

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THE ASSOCIATED BOARDS FOR CHRISTIAN COLLEGES IN CHINA

150 Fifth Avenue, New York 11, N.Y.

(Compiled for Union Theological Seminary February 13, 1945)

FRANCIS CHO-MIN WEI (WEI CHO-MIN)

President of Hua Chung College

FRANCIS CHO-MIN WEI, college president and author; born on December 7, 1888 at Peihai, Kwangtung; Chinese Classical School, Chungshan, 1895 - 1902; English by private tutoring, 1902-03; Boone School, Wuchang, 1903-07; Boone College, Wuchang, 1907 -11; B.A. magna cum laude. Boone College, Wuchang, 1911; M.A. cum laude, in political science, Boone College, Wuchang, 1915; A.M. in Philosophy, Harvard University, U.S.A., 1919; Hon. D.C.L., University of the South, U.S.A. 1927; Ph. D. University of London, England, 1929; instructor in mathematics, Boone College, Wuchang, 1911 - 18; professor of philosophy, Central China College, Wuchang, 1924 - 27; acting president Hua Chung College (Central China College), Wuchang, 1929. -- Books: "Political Principles of Mencius" (doctoral thesis) 1916; "Moral Tradition of the Chinese and Its Social Values."

(From Who's Who in China)

(In 1934 Dr. Francis Wei took part in the Seminar On Education and Culture Contacts held at Yale University during the summer session. In September "The Yali Quarterly" published the following account of Dr. Wei's visit to Yale, written by Charles T. Loram, Sterling Professor of Education and Director of the Yale Summer Seminar.)

DR. WEI'S VISIT

Dr. Francis Cho-min Wei, President of Central China College, of which Yale-in-China School of Science is a part, is at present in this country lecturing at Harvard, the University of Chicago, and many other of our leading universities. He arrived

early in August to take part in the Seminar on Education and Culture Contacts held at Yale University this past summer. Dr. Wei received his B.A. in 1911 from Boone College, Wuchang, China, his M.A. from Harvard in 1919. He returned to Boone College as professor of philosophy. After 1927 he spent two years doing research work in France, Germany and England, receiving a Ph. D. from the University of London in 1929. His publications include "Political Principles of Mencius", "The Confucian Moral System and its Social Values", and various magazine articles on Chinese philosophy and religion.

Dr. Wei was among the outstanding members of the Seminar on Education and Culture Contacts held at Yale this summer. He not only gave the lectures on Education and Culture Contacts in China, but met with the discussion group in the afternoons and was always ready to give us the benefit of his extensive experience, deep learning and charitable outlook. Members of the Seminar will long remember the short, bespectacled, serious looking scholar dressed in Chinese garb, ready at any time to discuss questions wise and otherwise, whose face lighted up with a charming smile at the slightest provocation, and who made us all feel that here was a profound scholar and a Christian gentleman.

President Wei's formal lectures were attended not only by the enrolled members of the Seminar, but by the wives and families of the members and by some of the general public. The large lecture room was crowded and the audience listened in rapt attention at a balanced statement of conditions in China, not untouched by feeling of profound belief in the Chinese character, resentment at Japan's aggressions, and a real appreciation of what the West had done and could do for China and in return the contribution which Chinese civilization and Chinese philosophy could make to the Western world.

In the writer's opinion, President Wei was at his best when he was dealing with subjects that were obviously of deep concern to him. These included an appreciation of Chinese philosophy and Chinese family life, concern over the inability

of China to meet adequately the material needs of her people, scorn of the motives which in the past had induced Western commercial undertakings to induce foreign governments to exploit his native land, gratitude for what the Christian missions had done in education and social service, and fiery resentment at the rape of Manchuria by the Japanese. In all these respects President Wei showed that he was a great human being, sensitive, appreciative, critical, as well as a philosopher and scholar. Was Dr. Wei right when, smilingly he said that culturally as well as geographically Europe was an Asiatic peninsula?.....

To all of us President Wei was unfailingly generous and helpful and we hope it will be some satisfaction to him to know that he and his points of view have found a place in our hearts as well as in our heads.

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February 16, 1945

HUA CHUNG COLLEGE

Supplemental Report by Treasurer

Following the Annual Meeting of February 9

At the Annual Meeting of the Trustees, the Treasurer was requested to supplement his report with further explanation of two points:-

A. Location of Operating Reserves

The location of the total of U.S. \$91,517.60 in operating reserves as of July 31, 1944 is substantially as follows. The corresponding items, as far as known, as of January 31, 1945 are stated in the last column.

U.S. Balances in Operating Funds

	<u>July 31, 1944</u>	<u>Jan. 31, 1945</u>
<u>Cash in Bank</u>		
<u>Nat. City Bank - Reserve Account</u>	\$ 48,384.67	\$ 33,757.61
" " " - Joint Account	3,603.17	3,603.17
Bank of Manhattan-Foundation Account (Note 1)	783.66	783.66
	<hr/>	<hr/>
Total Cash	52,771.50	38,144.44
 <u>Invested</u>		
Domestic & Foreign Miss. Society (Note 2)	30,000.00	35,000.00
 <u>Receivable</u>		
American Church Mission	1,236.14	1,236.14
Advances on account of Mrs. Lo (Note 3)	1,709.68	2,511.08
Total Surplus in U.S. for operations	<hr/>	<hr/>
	85,717.32	76,891.66
 <u>In China</u>		
Equivalent of Hongkong deposit (Note 4)	1,580.00	1,580.00
Equivalent of Rangoon deposit	9.90	9.90
Equivalent of Other Chinese Balances	3,460.38	?
Receivable from the Reformed Church	750.00	?
Total Surplus in China for operations	<hr/>	<hr/>
	5,800.28	?
Grand Total	<hr/>	<hr/>
	\$91,517.60	

Note 1 - This cash is owed to the College by the Foundation Office.

Note 2 - This consists of payments made by Miss Johnston to the Domestic & Foreign Missionary Society and held by the Society subject to call by the College. The total is invested in U.S. Government Bonds. In addition to this balance for operations, the Society is holding for the College gifts from Miss Johnston and Mrs. Procter, totaling \$111,778.17.

This is for new buildings and is also invested in U.S. Government Bonds.

Note 3 - This is the total of advances to date to Mrs. Lo, to be accounted for later.

Note 4 - This balance in Hongkong cannot be cleared up at present. Presumably it is included in New York balances and eventually will be available.

0416

B.

Tentative Assumptions by Dr. Wei and his Associates
for Annual Operating Costs of Six Universities.

Request was made for more details to supplement the last paragraph of the Treasurer's Report which relates to a possible decision to group the Christian Colleges of China in 6 universities, having a total of 33 colleges.

Attached hereto is a copy of a three page report dated February 1, 1945 which quotes figures from Dr. Wei's Memorandum of September 9, 1944, and compares these figures with the actual operating expense of Hua Chung College in 1943-'44. The conclusion of this report is "These figures indicate, that the assumptions used by Dr. Wei and his associates are fairly consistent with Hua Chung costs for 1943-'44." In other words, - an estimated annual cost equivalent to U.S. \$372 per student in six universities having a total of 6000 students, after the war and after reconstruction, appears to be consistent with Hua Chung operating costs now, but after adjustment to estimated normal post-war conditions. This is equivalent to an average annual expense of U.S. \$372,000 for each university having 1000 students, and having a sufficient quota of Western teachers.

If such a decision shall be made, it seems obvious that one of these universities will be located in the Wuhan Area and this figure of U.S. \$372,000 per annum appears to be a fair approximation of an annual operating budget after this university has been developed to its capacity of 1000 students. The estimate is based on the further assumption that this capacity will be reached within 10 years. This is an average figure and may vary considerably according to the types of colleges which shall be found desirable.

No estimates of first cost of land, buildings and equipment have been prepared, but undoubtedly this will run into millions for each university. This cost as well as the operating cost will have to be met from Chinese and Western sources, - mostly the latter.

This matter is brought to the attention of Hua Chung Trustees at this time as one guide in the formulation of a conclusion regarding the entry of Hua Chung into the plan for the United Board for China Christian Colleges. Either Hua Chung will be the university in Wuhan or will be a college of that university.

Respectfully submitted,

Oliver S. Lyford, Treasurer

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HUA CHUNG (CENTRAL CHINA) COLLEGE

室 長 校

CO-OPERATING UNITS

BOONE COLLEGE

GRIFFITH JOHN COLLEGE

HUPING COLLEGE

WESLEY COLLEGE

YALE-IN-CHINA COLLEGE

WUCHANG, CHINA

TEMPORARILY IN HSICHOW

VIA TALI, YUNNAN, CHINA

OFFICE OF THE PRESIDENT

February 22, 1945

N.Y. 100

Received March 28

Mr. Oliver S. Lyford
54 Dana Place
Englewood, New Jersey, U.S.A.

Dear Mr. Lyford:

Your letter, W-50, of November 20 arrived here shortly after Christmas and was opened by Mr. Coe at my request, after my return to Hsichow from the Tali Hospital but while I was still kept in bed by doctors' orders, owing to about two-thirds of a degree of temperature of fever in the afternoon. Your letter marked "Personal", dated November 6, arrived just before I returned from Tali. Mr. Coe also opened it at my request because he knew about the matter discussed in your letter anyway.

Before I get down to business, let me just say that I am living normally now, although I am still on sick leave until March 1. About ten days ago I sent a cablegram to Dr. Sherman, in reply to his urging me to go to India for a period of rest. I reported in the cablegram that the trip was unnecessary because the doctors felt that I would have a better climate in Hsichow and would have all the necessary nourishment needed for my complete recovery. I wrote to Dr. Sherman, explaining the cablegram, with a copy of that letter enclosed in mine to you of N.Y. 99, dated February 3. A week ago I went to the China Inland Mission Hospital, at Dr. McDonald's request, to help them get the school of Nursing properly organized so it could be registered with the government. During my two-days' stay there I had plenty of opportunity to talk over with the three British doctors and the British head nurse, Miss Madden, my state of health. Dr. McDonald is a Canadian-trained doctor with postgraduate work in England and Scotland, and she has had thirty-years of experience in China. She is considered a typhus expert. Another doctor is an English doctor trained in London, Dr. Powell. Both of them are physicians, and they had my case when I was in the hospital in December. The third doctor, Dr. Watson, is a graduate of the Medical College of Glasgow University, and he has been in China several years; he is a surgeon, but has had experience also in General Practice. They all advised me against the proposed trip to India on account of my satisfactory recovery in ~~HSICHOW-AND-THE-CLIMATE~~ Hsichow and the climate conditions which I might find in India. Their opinion is that I have now reached such a state of recovery that I should be able to go back to my work by the middle of February, but I shall remain on sick leave until March 1, when I shall go back to my office and try out gradually how much work I can carry. Dr. P'u Hwang is a constant stand-by, ready to take over whatever work I may not be able to do, and some members of the faculty may be able to arrange to teach my courses if necessary. However, I do not believe that this will be necessary as I feel even now as if I were getting almost my complete strength back, and three more weeks should be sufficient to put ^{me} absolutely on my feet again.

With regard to our budget for the current year, Mr. Coe has had a long letter from Miss Elsie M. Priest, treasurer of the University of Nanking, and now acting as the Joint Treasurer of the Christian colleges in Chengtu. Mr. Coe has already written to you about the matter discussed in Miss Priest's letter, and I saw his letter before it was mailed.

I studied carefully your letter of November 20 only yesterday, and I now understand better why only N.C.\$1,000,000 has been allotted to us from the Associated Boards out of the basic grant of N.C.\$70,000,000. The figure, I suppose, is arrived at by deducting from our total expense budget for 1944-45 our income from Chinese sources and our income from regular U.S. sources, leaving therefore only N.C.\$1,251,000, as stated in your letter of November 20, to come from the Sustaining Fund of the U.C.R. The difference is to be accounted for, I believe, by the fact that the new plan came into effect only from October 1, 1944.

0418

February 22, 1945

However, we must point out to Miss Priest in Chengtu and to representatives of the Associated Boards in Chungking that this reckoning is on the basis of our budget of N.C.\$4,455,000, which was our estimate almost a year ago. Since then we have had to increase our subsidies owing to rising prices first in June, then in October, in November, in December, and lastly in January. As Mr. Coe has reported to you, by the end of the first half year, that is, at the end of January, we had practically spent the equivalent of U.S.\$29,000. With the increased rate of exchange through the Clearing Board we might be able to ^{balance} pay our budget if we should have, as we had reckoned to have, U.S.\$29,000 for the second half year. When we made the different increases to meet the price situation from time to time, we were reckoning that we should have at least U.S.\$58,000 plus the little income from Chinese sources for the year. Now that the U.C.R. cuts our grant from U.S.\$32,000 to practically N.C.\$1,000,000 for our basic grant, naturally we would not be able to make our budget balance. Instead of needing N.C.\$4,455,000 for the year, we estimate it will cost us about N.C.\$10,000,000 for the year. There is an inflation grant of N.C.\$125,000,000, which according to Miss Priest's letter is going to be paid monthly as prices increase, and we should have a share of this. It is very good of you to suggest that we may draw upon our reserve funds temporarily in order to close our accounts by July 31, and then make our request to the U.C.R. to get the money back to balance our budget for the year 1944-45. This should not be difficult, because as you say, Dr. Fenn, the representative of the Associated Boards, has highly commended us on our control of expenditure in the past.

It should not be difficult for us to present a good case for our college because although we have increased our enrollment from 150 odd to 215 for the first term of this year, we have not gotten back to our highest enrollment of 240 odd which we had during the first year of the war in Wuchang. Also, as you say, whatever additional appointments we have to make to strengthen our faculty, they are only due to the inadequacy of our staff in the last two or three years. If there have been expanding activities in the other Christian colleges, Hua Chung certainly can plead not guilty. Should any fair-minded person look into the programs of the different Christian colleges ever since the outbreak of the war, he would see we have been most reasonable in our program and our expenditure. If there are some colleges which have gone ahead in expansion and have been allowed to carry on with an inflated program, and then we are called upon to stop at this particular moment when we are trying to build up towards our pre-war strength both in student enrollment and in faculty appointments, it would not seem quite fair. This ought to be pointed out to all people concerned with U.C.R. financial assistance to the Christian colleges.

We have had a very good term, which ended on the 9th of February, and we shall reopen again on February 23, but classes will begin again only on March 5. This makes a long first term and a comparatively short second term, because in a rural town like ours we have to make adjustments to accommodate the Chinese New Year, which falls this year on February 13.

I have already reported on the arrival just before Christmas of Professor George Bien as head of the Chemistry department, with a Mr. Shen as his assistant, and also upon the arrival of another assistant in the Chemistry department, Mr. Ma, a short while ago. Their delay in arriving has been due to the difficult travel from Kansu to the college. The Chemistry department is, therefore, in good shape again. We are expecting the coming to our History department of another lecturer, Mr. Hsu Yen-liang, who is a graduate from the Roman Catholic University in Peiping, and who has had some teaching experience in various schools in Szechwan. We are hoping that Bishop Stevens of the Diocese of Hunan-Kwangsi may be able to get Miss Couche and Miss Blenkinsop to return from India, so that Miss Couche may help us in the department of English Literature while Miss Blenkinsop would do only odd jobs in the college as she, according to Bishop Stevens, is not quite qualified to teach any college subjects.

Bishop Gilman is expected at the college, perhaps by the coming week-end, and with him will come Father Wood. It is indicated in Bishop Gilman's letter to the Coes that Father Wood may help in the teaching of English, but that is to be arranged after his arrival.

With the best wishes,

Yours sincerely,

Francis C. W. Lyford

FEMW
FEMRC

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Extract from a letter to the Rev. A.M. Sherman received April 2, 1945
from Dr. Francis C.M. Wei

HUA CHUNG (CENTRAL CHINA) COLLEGE
Wuchang, China

Office of the President

February 26, 1945

Dear Dr. Sherman:

I appreciate my re-election by the Board of Founders as President of the college for a term of another five years. I do not know what to say with regard to my election. You know that all my heart and soul are in the college and its development, and I shall reserve no strength in doing my very best to promote its interest. However, as I did when I was re-elected five years ago, I would like to leave the way open for the Board to find another man at any time to fill this very important office, and so I am willing to accept re-election to the presidency in the college only from year to year. Please do not misunderstand me; I am very willing to serve, but I would not want to stand in the way of a man more competent than I am, and you may feel assured that it is by no means a gesture of Chinese courtesy.

It was very good of Dr. Hume to have written to Col. Oldham in Calcutta, asking him to find the right place in India for my recuperation. I have already written you, having previously sent a cable, telling you that Dr. McDonald, who took my case when I was in her hospital in Tali with typhus in December, was even stronger in her opinion than Dr. Wu, our present college physician, that I should not go to India because of climatic conditions there and because of the fact that I have been recovering satisfactorily. In my last letter to you I reported that the doctors in Tali assured me on February 6 that after two more weeks I ought to be able to do almost anything I wanted. I am just putting out the announcement in the college that by March 1 I shall resume my work as president, and I shall teach the same courses as I did at the beginning of the last term. I cannot say that I am as strong as I was before I was sick, but I am just feeling my way along and trust that I shall be able to do my full share in the college without damaging my health. I am under the vigilant watch of Dr. Wu here. In every way I feel that I am normal now, and before very long I shall be my old self again. Please convey to the Board of Trustees and all its members my hearty thanks for their concern about my convalescence.

We are waiting with great interest for your report of the Annual meeting of the Board of Trustees in February. As soon as we receive instructions from you that we have your permission to change the name of Hua Chung College to Huachung University, we shall use the new name in all our documents. We would like to have further comments from the Board on our report of the celebration and other actions that the Executive Committee Pro-tem of the Board have taken since the last meeting of the Trustees in December.

We have noted also that the Board of Trustees, acting concurrently as the Board of Directors, has re-elected the existing Executive Committee Pro-tem of the college and that Dr. John C.F. Lo was elected to take the place of Mr. Constantine now on furlough.

I was amazed to read in the last paragraph of your letter that the

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trustees have authorized the treasurer to cable us money at our request from the Reserve Account, to be used for the evacuation of the college. I had thought, while reading your letter, that during my illness Mr. Coe or the Acting President, had sent in such a request to you, but when I just checked up with Mr. Coe, no such request had ever gone from the college to the trustees. It must have been a mistake in your writing. There has never been such an idea as the evacuation of the college.

Brank Fulton is still pressing the point that we should have a freshman class in Yuanling, but the committee on this problem in the college has decided that we should not start any such class in Yuanling unless we are absolutely sure that the college would be moving back eastward before that class finishes its first year. We are still of the opinion that it would not be wise to start a class in another place unless we should take it back to Wuchang for the second year. The present situation does not warrant such an enterprise.

I am sending to Mr. Lyford for the Board of Founders a cablegram, saying that the Economics department in the college is desperately short-handed with only one part-time assistant professor and one full-time junior lecturer. It is the largest department in the whole college, and we must have at least two more senior men in order to take care of all the courses required by the government, and particularly to direct something like a dozen graduation theses next year. So Dr. Lo, dean of the School of Arts, has reported to me that it would be necessary to close the department unless we can get more teachers competent to teach the economics courses before the next fall term. In that eventuality it would be a great damage to the reputation of the college, and certainly it would be unfair to the students in that department. So in the cable we try to indicate that it is very essential for the trustees or the missions in America to try their very best to send out before next September at least one well-trained teacher of economics, either man or woman. Dr. Thayer Addison, writing under date of December 22, says that the present regulations of the State Department make it impossible for anyone to come to China with the exception of certain doctors and nurses and a very few important key men. I hope it is possible for you to represent to the government in Washington that an economics teacher for Hua Chung is really a key man, for otherwise the whole department, which is the largest in the college, will have to be closed. We have done everything possible to find economics teachers in China, but for two full years all our efforts have been in vain.

Yours affectionately,

s/Francis C.M. Wei

FCMW/MRG

C
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P
Y

MARCH 7, 1945

NIGHT LETTER

FRANCIS WEI
HSICHO
YUNNAN (CHINA)

UNION THEOLOGICAL SEMINARY CORDIALLY AND EARNESTLY
INVITES YOU TO JOIN FACULTY FOR ACADEMIC YEAR NINETEEN
FORTY-FIVE FORTY-SIX AS FIRST INCUMBENT OF NEW VISITING
PROFESSORSHIP OF WORLD CHRISTIANITY. HUA CHUNG TRUSTEES
UNANIMOUSLY AND HEARTILY APPROVE. LETTERS FOLLOW.

HENRY VANDUSEN

0422

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CHECK SERVICE DESIRED OTHERWISE MESSAGE WILL BE SENT AT FULL RATE	
DOMESTIC	FOREIGN
FULL RATE	FULL RATE
DAY LETTER	CDE RATE
NIGHT LETTER	URGENT
SERIAL	DEFERRED
	NIGHT LETTER <input checked="" type="checkbox"/>
	SHIP RADIO



CHARGE ACCOUNT NUMBER	
CASH NO.	TOLLS
CHECK	
TIME FILED	(STANDARD TIME)

Send the following message "VIA MACKAY RADIO," subject to the rules, regulations and rates of Mackay Radio and Telegraph Company set forth in its tariffs and on file with regulatory authorities.

DOMESTIC SERVICES } 15 WORDS FOR THE USUAL PRICE OF 10

MARCH 8, 1945

file

FRANCIS WEI
BEIJING
YUNNAN (CHINA)

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HENRY VANDUSEN

copy sent to Dr. Van Dusen 3/8/45

ASSOCIATED BOARDS FOR CHRISTIAN COLLEGES IN CHINA, 150 FIFTH AVENUE, NEW YORK CITY

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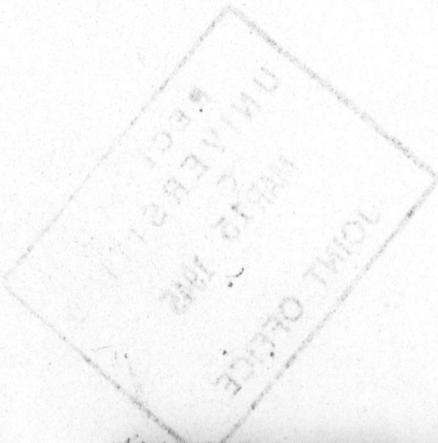
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MARCH 14, 1945

FRANCIS WUI
BEIJING
YUNNAN (CHINA)

EPISCOPAL THEOLOGICAL SCHOOL AND GOVERNMENT THEOLOGICAL SCHOOL AND UNION THEOLOGICAL SEMINARY JOIN IN INVITING YOU TO DELIVER AN IDENTICAL COURSE OF LECTURES AT THESE THREE SEMINARIES ON THE HEWITT FOUNDATION DURING YOUR RESIDENCE AT UNION SEMINARY NEXT YEAR.

CHARLES TAYLOR
EPISCOPAL THEOLOGICAL SCHOOL
CAMBRIDGE MASSACHUSETTS



ASSOCIATED BOARDS FOR CHRISTIAN COLLEGES IN CHINA, 150 FIFTH AVENUE, NEW YORK CITY

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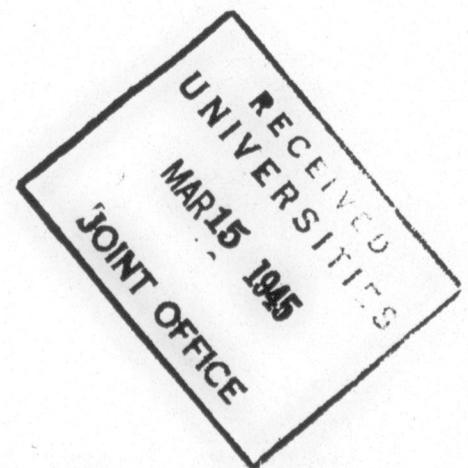
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0426

學 大 中 華 立 私

HUA CHUNG (CENTRAL CHINA) COLLEGE

室 長 校

CO-OPERATING UNITS

- BOONE COLLEGE
- GRIFFITH JOHN COLLEGE
- HUPING COLLEGE
- WESLEY COLLEGE
- YALE-IN-CHINA COLLEGE

WUCHANG, CHINA

TEMPORARILY IN HSICHOW
VIA TALI, YUNNAN, CHINA

OFFICE OF THE PRESIDENT

March 20, 1945

Rev. Earle H. Ballou
 Associated Boards for Christian Colleges in China
 150 Fifth Avenue
 New York City, U. S. A.

BALLOU
 REC'D 5/4 *incl.*
 ANS'D 5/18

Dear Mr. Ballou:

I received some days ago your good letter of January 30, 1945 to the Presidents of the Christian colleges in China. Enclosed I am sending you at your request a complete list of our faculties as prepared by the Dean of the General Faculty. I hope it will serve your purpose.

I have noted the difficulty you have encountered with regard to the matter of fellowships and scholarship in the United States. I am calling the attention of the missionary members of our faculty to it.

I hope you will keep our faculty needs in mind. We have found it very difficult, practically impossible, to find any qualified Chinese to teach Economics and English. If there is any possibility of your getting a good man or woman for Economics to come out immediately to join our faculty here, it may mean the saving of our whole department, which is so desperately shorthanded in staff at the present time that it looks as if we may have to close it next year, and it is the largest department we have in the college. Before the war we had only missionaries to teach English Language and Literature in the college. Now every missionary going on furlough means one out, as far as the college is concerned, for the duration of the war, and yet if we are going to maintain in any way our wartime standards of English we must have a sufficient number of English-speaking teachers whose mother tongue is English. If by any chance you should get any candidates to teach Economics or English, please let Mr. Iyford or Dr. Thayer Addison know about it, and cable us at the same time.

Another need of ours is a Music teacher. Our department of Music is reduced to only one teacher, Mrs. Anderson, who is going on furlough with her husband this summer. The work in the department has to be given up unless we are able to get a Music teacher before September. For the last seven years we have been following the policy of retrenchment, but there is a limit to it. If we are going to hold together at all, we have to replenish our depleted faculty in order to do justice to our work and to our students. I realize how difficult it is to secure passports and travel facilities for any westerner coming out from the United States or Great Britain, but let us hope that there may be a change before the summer as far as that is concerned, and that the Associated Boards and our cooperating missions may be able to send us out more help. It is very strange indeed that the British authorities should have given three hundred and fifty passages to missionaries going overseas, and yet none for China. That must have been due to the change in the situation in ^{November and} September. The tide is beginning to turn, and I hope that both the British and American authorities will take that into consideration.

With the best wishes,

Yours sincerely,

UNIVERSITY OF CHINA

MAY 10 1945
President.

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Enc.
FCM/MRC

0427

HUA CHUNG (CENTRAL CHINA) COLLEGE

校長室
OFFICE OF THE PRESIDENT

WUCHANG, CHINA
TEMPORARILY IN HSICHOW
VIA TALI, YUNNAN, CHINA

March 20, 1945

CO-OPERATING UNITS
BOONE COLLEGE
GRIFITH JOHN COLLEGE
HURING COLLEGE
WESLEY COLLEGE
YALE-IN-CHINA COLLEGE

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Associated Boards for Christian Colleges in China
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New York City, U. S. A.

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With the best wishes,

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室 長 校
OFFICE OF THE PRESIDENT

CO-OPERATING UNITS

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YALE-IN-CHINA COLLEGE

WUCHANG, CHINA
TEMPORARILY IN HSICHOW
VIA TALI, YUNNAN, CHINA

March 20, 1945
N. Y. 100

Mr. Oliver S. Lyford
54 Dana Place
Englewood, New Jersey, U. S. A.

Dear Mr. Lyford:

I am surprised to find that my last letter to you was N.Y. 99, dated February 2. While I was still supposed to be on sick leave in the month of February, I was doing some of my correspondence. However, in that month I happened to be writing more frequently to Dr. Sherman as the president of the Board. Now I must catch up and report to you on the opening of the college. Registration was on February 28 and March 1, and lectures began on March 5. I sent you a cable some days ago, saying that the enrollment was probably one hundred seventy-five, but it is actually one hundred sixty-eight with three students still on leave, owing to family business, making a total of one hundred seventy-one. We started the academic year at the end of last September with an enrollment of two hundred and sixteen. Every year the enrollment in the second term is 15% less than that of the first term, but this year nine of our men students went off to join the army in response to the Generalissimo's appeal to university students, and a few students have been asked by the Dean to drop out on account of poor work. The enrollment of one hundred seventy-one in the second term, according to my reckoning, is quite normal.

We have a good staff for the Chemistry department now with Dr. George Bien heading it up as professor. He has one lecturer and two junior lecturers as his assistants. It would be better if we should be able to have at least a man of an assistant-professor's qualifications, but so far we have not been able to get one for the department. I have already reported on the arrival of Dr. Wu as college physician; she is the wife of Professor George Bien, a P.U.M.C. graduate. The Methodist Mission is sending us Dr. and Mrs. Pinoff. We had already appointed Dr. Wu before we knew anything about the coming of Dr. Pinoff, who was evacuated from Wenchow in East China.

Bishop Gilman and the Rev. Robert E. Wood are now here in Hsichow with us. They arrived early in the month. The Bishop is to stay at least until the summer, at which time he may be able to go east again. However, Father Wood has given me a written statement that his intention is to teach English in the college until he is able to go back to Hankow and Wuchang. It is very brave of him to volunteer to do this work, although he is already on a pension and is seventy-three years old, but he is still vigorous, and we welcome him as a godsend to help in the department of English, which will be much depleted when Miss Bleakley goes on furlough this summer.

Bishop Hall came early in January, and he brought with him Miss F. K. Langford of his mission, and she has been teaching English in the department to help out. It is entirely problematical whether Miss Langford will stay after this term, as her preference is to go back to her evangelistic work in Kweiyang if she should be able to get consular permission to do that. Of course, as soon as Hongkong is opened again, she will have to return there.

In a cablegram to you several days ago I mentioned the fact that Dean Lo had reported the possibility of having to close down the entire department of Economics-Commerce on account of the shorthandedness of staff. It would be a pity if that should have to eventualize, because it is the most popular and the largest department in the whole college, but we have now only one part-time assistant professor in Mr. T'an Jen-i, who is also assistant treasurer, and a junior lecturer who graduated from the college only a year and a half ago. Again, I have to teach the course on "The History of Economic Thought," for the juniors and seniors, although it is not my subject, but it is a course required by the government, and no one is willing.

0429

Mr. Oliver S. Lyford -- 2.

March 20, 1945

to handle it. I hope it may be possible for you to canvass the country and secure permission from Washington to send out before September at least one qualified teacher in Economics and Accounting. We have combed the whole country for the last two years to find a teacher for the department, but all our efforts have been in vain. It seems that a man trained in Economics and Commerce will go into government service or into some more lucrative job instead of teaching.

Permit me to mention again that I am feeling perfectly fit now, and I have been doing my regular work since March 1 under doctor's orders.

With best wishes,

Sincerely yours,

Francis C. M. Wei

FOMW/MRC

0430

Am. Friends *Am. Friends*
Dr. Frances C. M. Wei, President, Hua Chung College - New York, March 21, 1945 - Letter W-52
My dear Sir:

I received your letter N.Y. 99 of February 2nd and indeed it was a great pleasure to see your signature again and to know that, in so short a time, you were able to write of the affairs of the College and to take a trip to Tali in the interests of the School of Nursing. I am very fearful, however, that you are driving yourself too fast.

I will cover business matters in my letter to Mr. Coe which will accompany this and will use this letter for some personal views and feelings, which I would like to pass along to you.

I have seen the letters of Dr. Van Dusen and Dr. Sherman to you, also the cable of Dr. Van Dusen, all relating to the invitation of the Union Theological Seminary for you to be the first Christian leader to represent the Churches of the Orient on the faculty of an American Theological School. The possibilities in this invitation thrill me as a business man. I am endeavoring continually to get a clearer conception of the hand of God at work in the midst of the terrible destruction, slaughter and dislocation of the peace of the World. My only regret is that I am not 30 years younger.

At the age of 75 (this is my birthday) I have more faith than ever before in Christ's interpretation of God to us, and the way of life which he taught us. I know this is the only way that a real peace on earth and a continuing successful international business can be maintained, and I know that it will work if given half a chance. There are many leaders in this country who have this conviction and a great deal of sound thinking is going on. To broaden the view, as they work on the world problem, they need the results of such cooperative thinking of Occident and Orient as will be possible under the arrangement proposed by Union Seminary. The theological schools, from my point of view, have a major responsibility in developing a right basis for thinking out the practical development of world affairs.

The strong trend in all nations is toward a form of government in which the people will have an important part. This means democracy in one form or another, but everything will depend on leadership and the leadership, generally speaking, must be of a very different order than in the past. China does not differ from the Occident in the general character of the needed development. Your solution will differ from ours and it is quite possible that it will be better than ours, but the problems are very similar.

The Continent of Europe, with its population about the same in number as that of China, has a far greater job of reconstruction than is yours. At least this is true of the job of getting back to the pre-war condition of general prosperity. Europe's economy, being mechanistic, and the machines being destroyed, will be much harder to restore. The people of both continents want to be more prosperous than they have ever been, but the first job, economically speaking, is to re-establish production and distribution on a basis generally equivalent to what each people had before. After the continents have reached that stage, they can then go on to better living individually and nationally.

All the way forward on both continents, success will depend on better mutual understanding between individuals and groups. The relations between the two continents and between both and the Western continents must be far closer than they have ever been, and in all parts of the world there will be dependence on men of good-will for leadership.

As I think along this line, I continually have in mind the lecture which I heard you give at the girls' college at New Brunswick when you were in this country the last time. It was a lecture on Confucianism, and you kept to the topic assigned, but when the lecture was over I was sure that each girl who had paid attention was a better Christian than she had ever been before. I doubt if your job at Union Seminary would be much more than an enlargement of the practical Christian philosophy which was contained in the talk to those girls. There was the practicality of Confucius, with the brotherhood of Christ built therein.

My vision is of quiet earnest cooperative thinking, taking form in the cloisters of Union (and the two other seminaries where you probably will be) and going out from these conferences, inspiration for the diplomats and business leaders as well as ministers. This all is quite possible and the results may be far-reaching.

There will be a great demand for you to attend conferences, dinners, etc. throughout the country, but we have determined to save you from most of these impertinities. You will be needed at the center of this thinking and not tearing around the country. You will need a strong body-guard all the time to prevent the latter from happening and we shall provide one.

Of course I also have in mind the clear thinking which you have done about the Christian Colleges of China after the war, and which is being carefully considered by the

0431

New York, March 21, 1948

Planning Committee. I am simply trying to meet any misgivings which you may have regarding personal strength sufficient for an ordeal of strenuous activity in the United States such as you are familiar with.

To give you an idea of how the power in a seminary conference may be disseminated without your lecturing all over the country, I will give you the following thought:-

John Foster Dulles is a strong Christian leader and the head of one of our most important law firms. He has had, and will have, an important part in setting up the world organization for peace. He was active in the conference at Dumbarton Oaks (in Washington) at which the organization was formulated which will be crystallized at San Francisco in a world conference beginning April 25 and which may continue for months. Mr. Dulles delivered an address at the Foreign Policy Association last Saturday at which I was present. I wish I could send a copy of this address but it has not been published. One of his most important points was that the Nations represented at San Francisco "must give the world organization a soul so that it may live, so that it may grow. The soul must be Justice." Dr. Van Dusen is another man like that and there are a number of others. They will take the results of the seminary conferences and extend them effectively throughout the country., I would rather have you meet with groups of such men than to talk at any big gatherings. However, let me say again that I am only making a suggestion. The point is that a way can be found to keep the demands upon you within your strength.

We are all mindful of the heavy burden which will fall upon the other officers of the College and the Executive Committee Pro-tem, if you leave for a year under present conditions. Furthermore, we know that as between your personal interests and the salvation of the College, the latter always comes first, but we hope that a practical way of carrying on can be devised and we trust that all realize the honor which accrues to the College from this appointment for you. Your presence in the councils of the Planning Committee will insure that right decisions are made for Hua Chung and we may reasonably expect a larger and a stronger institution than ever before.

Thus, Dr. Van Dusen has not received a reply to his cablegram to you. I hope the reply will be affirmative, but if otherwise I hope it will not be final and that the thoughts herein will help you to say "yes".

I think you should plan to reach the United States not later than July 1st so that you can have a couple of months to quietly prepare yourself for the seminary work. We shall be glad to arrange for accommodations at any place where you may desire to live during that time.

Yours very devotedly,

Alvan S. Lyford

0432

Francis C. M. Wei

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HUA CHUNG (CENTRAL CHINA) COLLEGE

室 長 校

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YALE-IN-CHINA COLLEGE

WUCHANG, CHINA

TEMPORARILY IN HSICHOW

VIA TALI, YUNNAN, CHINA

OFFICE OF THE PRESIDENT

March 22, 1945

Dr. Charles H. Corbett
Associated Boards for Christian Colleges in China
150 Fifth Avenue
New York City, U. S. A.

Dear Dr. Corbett:

I received sometime ago your letter to the presidents of the Christian colleges in China, dated December 19, 1944. It was very good of you to refer to my illness with typhus, which kept me in the hospital in Tali for three weeks. After I was discharged from the hospital, I staid in bed for another three weeks by order of the college physician. However, I am on my feet again, and have been for more than two months, and since March 1 I have resumed my regular duties in the college both in teaching and in administration. I am still reporting to the college physician, so that I have her approval in doing what I have been doing.

I have read carefully the Minutes of the Planning Committee of the Associated Boards, October 13-14, 1944, and several of my colleagues have also read the letter and the enclosed Minutes with a great deal of interest.

We are very much impressed with the address by Professor George B. Cressey. He seems to have given a very vivid and realistic picture of the colleges and universities in Free China in wartime. I am sorry that we do not have his rating of the different colleges referred to in the Minutes. Professor Cressey did not visit Hsichow, and therefore we missed the opportunity of his counsel and advice, as far as our work is concerned.

The question of the cooperation of the Christian universities in East China interests us tremendously. It is very encouraging that there is the possibility of the four Christian colleges in the Shanghai region coming together for the formation of the Federated East China Christian University. I have one or two observations which I would like to pass on to you for what they are worth. The scheme seems to call for the maintenance of the status quo of all the four colleges in Shanghai, Soochow, and Hangchow, with the amalgamation or cooperation on one campus of the two upper years, with the first two years on separate campuses. This certainly would mean a larger budget, and I fail to see where the saving or greater efficiency will come in. Secondly, it has been our experience in Hua Chung that four years for an undergraduate in one college is none too long. Sometimes we feel that with students who have come from non-Christian middle schools we are not able to do very much to shape their general outlook or character inside of this period of four years. The problem would be more difficult if the students should be under one set of Christian teachers on one campus, and then be shifted to another campus and be placed under another set of teachers. The break may be a serious drawback to the purpose for which the Christian colleges exist.

Then in the third place I am always skeptical about the necessity of advisability or having a large graduate department in any of the Christian colleges. As I have pointed out in some of my writings on higher education, postgraduate work is an American invention, and even America has begun to find it too expensive. When there is a graduate department, there is always the danger of having the emphasis placed upon it by the teaching staff at the expense of the undergraduate teaching. I would like to suggest the alternative of having only research or teaching fellows in the department where there are good scholars to direct them in their postgrad-

0433

March 22, 1945

uate research work, which ought to be done more independently by the students themselves. If that should be the case, we may have graduate students of that type in any of the Christian colleges where they happen to have outstanding scholars, and the scheme is more elastic. This is the method followed largely by the universities of Continental Europe and Great Britain, and sometimes I feel that that is a better way of training university teachers and research students.

With regard to the financial aspects of postwar planning, I would like to raise the question of how the system of priorities is to be worked out. Priorities are more-or-less subjective. I should think it would be difficult to set up any kind of standard for them. Possibly the only way is to determine what buildings, equipment, and books should be the minimum requisites for a college of a certain enrollment to carry on its work for a definite period of time immediately after the war, and then ascertain what part of these minimum requisites are still in the possession of the different Christian colleges when they move back to their original campuses. Priorities will go simply to supplement available facilities after the war in order to enable the different colleges to reach the minimum requisites.

As to the problems of moving back from our present refugeeing localities, we shall have to consider the space to be covered in moving back and the difficulty of transportation in each specific case.

Finally, I must not forget to mention the possible necessity of making certain grants to the members of the faculties, their families, and the rehabilitation of their households. There are such things, for instance, as replacement of clothing, furniture, and kitchen utensils when we begin to have houses of our own again. If you consider the number of families which have to be helped in this way, the amount will be quite considerable. I mention all these problems so that the committee on Postwar Planning may take them into consideration for what they are worth.

With the best wishes,

Yours sincerely,

Francis C. M. Wei

FCMW/MRC

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Yours sincerely,

Charles H. Corbett

FORM/MRC

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March 27, 1945.

Dr. Francis Wei,
Union Theological Seminary,
Broadway at 120th St.,
New York 27, N.Y.

Dear Dr. Wei:

I have heard again from Mr. Slater in London. He writes:

"The closer study of Dr. Richard Bien's list was a help. I gather that the very full lists sent included instruments, etc. needed for the completion of their ten-year plan and their requests to UNRRA, but that the items marked 'CCUA' were those which Dr. Bien wanted referring to the British firms, and in some cases these included items mentioned in the request to UNRRA, a request which they very much doubted would meet with much, if any response."

He asks if this interpretation is in your opinion a correct one and if you have any further comments to make.

I shall be writing Mr. Slater again in a day or two and will be glad of any word which you would care to have passed on to him.

Very sincerely yours,

EHB:GF

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HUA CHUNG (CENTRAL CHINA) COLLEGE
Kuchang, China
Temporarily in Hsichow
Via Tali, Yunnan, China

N. Y. 101
April 3, 1945

Dear Mr. Lyford:

My last letter to you was N. Y. 100, dated March 20.

We have had a good Easter, beginning with the observance of Good Friday. As usual, the Good Friday Service lasted three hours with seven speakers to lead the meditations on the Seven Words on the Cross. On Saturday evening the Sunday School presented their Easter Tableau and Mystery Play. The children did remarkably well. On Sunday morning we had Communion Services and the College Service at 10:30 with Father Wood preaching and the Choir giving us special music with the Hallelujah Chorus.

I am writing particularly about the budget for 1945-46. The four parts of the budget were first prepared by the Senate and the Finance Committees of the three schools. Then we had two sessions of the Executive Committee Pro-tem to consider the whole budget. Each session took us two solid hours. Enclosed I am sending you the Minutes of the Executive Committee and the budget as approved by the Executive Committee Pro-tem for recommendation to the Board of Founders acting concurrently as the Board of Directors.

Immediately after the meetings Mr. Coe and I framed a cablegram, which was sent at once, to the effect that the total budget for the next academic year as recommended is N.C. \$31,273,500. In the same cablegram we asked for the permission of the Board for an increase of faculty and staff subsidies by one-quarter over the present amount. As I wrote you on February 2 in my letter N.Y. 99, we had to increase the subsidies to 200% of the amount adopted in May, 1944. When we recommended that increase, which has since been approved by your cablegram of March 19, we hoped that this increase would be able to cover the rising prices for the balance of the academic year. But since China New Year which fell on February 13, prices have more than doubled. For instance, rice was only around N.C. \$300 per sen when we recommended the increase, but now it is over N.C. \$750 per sen. At one time it rose to N. C. \$840. Vegetable oil was only about \$300 per catty before China New Year, but now it is \$850. While the college is selling rice and oil to the faculty at a fixed price, other prices have increased in approximately the same proportion. So the Executive Committee, meeting on March 26, considered it necessary to make another increase in view of this steep rise of prices in our local district. From all the information that we have been able to get during the recent weeks, prices have gone up similarly, if not more, in other places such as Kunming, Kweiyang, Chungking, and Chengtu. Hence our recommendation is to increase the subsidy from 200% to 250% from the first of May. This will not exceed the N.C. \$12,000,000. limit. In our cablegram sent to you on March 26, we asked for your cable permission, because that would be better procedure from the point of view of the college administration than to put into effect at once this new increase just by the authority of the Executive Committee Pro-tem. I hope you will understand why we should desire this permission by cable.

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With regard to the new budget for 1945-46, the total figure is really astounding, but during the last three years we have erred in making too conservative an estimate of what would be necessary to cover the year. In preparing the budget Mr. Coe has worked out a table, showing how our total expenses have increased during the last five years. As you will note from the table, in the early years of the period the total expenses of the college did not quite double each year; but 1942-43 a little more than doubled the figures of 1941-42; the total for 1943-44 a little more than tripled the figures for 1942-43; and our estimate for 1944-45 will a little more than triple the figures for 1943-44. Probably we will close this present academic year with a total expenditure of about U. S. \$12,000,000. Therefore, if prices or expenses were to follow the present tendency, we would expect a total of well over U. S. \$30,000,000 for 1945-46. In reckoning out our budget we reckon that we shall need \$31,250,000.

By referring to the comparative tables of personnel you will find that we have budgeted 60 members for the whole college faculty and staff, whereas we budgeted for the current year only 55, and have been able to fill so far only 48 places. Comparing, however, the different year, 1938-39, 1943-44, 1944-45, and 1945-46, you will find that in practically all the different departments there will be no increase. Therefore, nobody who understands our situation would be able to call it expansion. Among the exceptions is the Primary School which was started only a year and a half ago, mainly for the faculty children who could not very well be sent to the local primary school. Experience has proved that it is impossible to run even a small primary school with one teacher as the children are in all the different six grades. We have only one professor for the department of Religion, which is a new feature in the college, recommended strongly by the Council of Christian Higher Education. Geography is a subject required by the new curriculum of the Ministry of Education for all students who are majoring in History, and it is very difficult to get any of the History teachers to teach the courses in Geography. Therefore, we have in the new budget one man for Geography. The Chinese department asked for no increase over the last four years, but it is a distinct increase over the original staff when the college first started to move out of Wuchang; this has been due to the new subsidy from the Harvard-Yenching Board, which is designated for the development of Chinese studies, which were very weak before this Harvard-Yenching grant was secured. There is a slight increase in the Department of Economics-Commerce. The reason is not only because this has become the largest department of the whole college, but also because the Ministry of Education requires Economics and Commerce to be two separate divisions.

The real increase is in Administration. This is partly due to the fact that we are going to have two doctors instead of one. Before we had any notion that the Methodist Mission was sending to us Dr. Pinoff, evacuated from East China, we had already appointed Dr. Wu (Mrs. George Bien) as college physician. As the movement of missionaries, particularly those who have come to us by evacuation, is uncertain, it does not seem wise to drop Dr. Wu just because Dr. Pinoff is coming. Our Administration staff has always been very weak. This becomes quite evident if one compares our figures with the figures of the administrative staffs in other Christian colleges at the present time. We have counted in the 14 $\frac{1}{2}$ of our Administrative staff a number of administrative heads whose main job is really teaching. For instance, to count the president as $\frac{2}{5}$ is certainly not overestimating his load as the administrative head of the college. The registrar is only $\frac{1}{4}$, and the treasurer $\frac{1}{2}$. The treasurer's job is a full-time job and yet it is only counted as $\frac{1}{2}$ while he is teaching besides nine hours of Mathematics. We have only one Chinese secretary and one clerk to assist the president in his office in dealing with all the complicated

April 3, 1945

routine required by the Ministry of Education. We did not have a Business Manager when we first moved from Wuchang, nor even when we first came to Haichow, but in a place like this a Business Manager is almost indispensable, for otherwise the Treasurer's office has to do all his work, and it is not fair to Mr. Coe nor to Mr. F'an Jen-i. Particularly for the next year we ought to have the administrative staff strengthened in view of the possibility of the President's going to America for a year, which would mean that his administrative work would have to be divided among other administrative officers, such as the deans of the Schools who are not included in the Administrative staff as far as the budget is concerned.

Dean Constantine and Acting Dean Anderson have for the last two years been calling our attention to the different teaching loads of the faculty members. It is quite apparent that the senior people are more heavily loaded than the younger people, and the reason is that the senior people are naturally the more capable; as department heads or as deans of the schools they assume the responsibility of the more advanced courses in order to maintain some kind of standards. But the junior people as a whole are not too lightly loaded. A great deal of their work does not fall into the number of teaching hours because in the Science department they have to do many odd jobs in order to keep the departments going. We do not have very many assistants, who in other colleges attend to the drudgery of stock rooms, laboratories, paper correcting, etc.

There is another reason why we have to budget such a large administrative and teaching staff as 60 for the academic year 1945-46. My own feeling is that probably we shall not be able to get as many as 50, but if we should have really good luck, we may get possibly 55. Yet unless we have salaries and subsidies budgeted, we do not feel justified in inviting people to join the faculty whether they accept our invitation or not. Before the war we could budget the exact number of faculty because it was not so very difficult to get a teacher, even though we might not be able to get the ideal one. But now we often send out three invitations six months ahead of time, and yet all of them may turn us down; but on the other hand if we should be fortunate enough to get two of them, although we may need only one in order to carry on the work, we would only get into trouble unless we have at least two positions budgeted. To keep the college at maximum efficiency we ought to have 60 faculty and administrative staff. To have less than 50 we would really suffer in efficiency. If we should be able to get 55, then the college would be able to keep its head above water.

If you will analyze our budget closely, you will find that the budget total expenditure is N. C. \$17,606,500, figuring salaries and subsidies at the rate recommended to be put into effect from May 1, 1945 on, plus U. S. \$4,150 for certain items budgeted in U. S. currency. Mr. Coe also reckons that we shall probably need an additional N. C. \$12,517,000. for subsidy increases during the next year, which to my mind is not an extravagant estimate.

Our total regular income is only N. C. \$8,643,000. reckoning the exchange at 300. This rate of exchange is based on our recent information received from the United Clearing Board. We do not think it wise to use an average higher than this at the present time. Reckoning at 300, we shall have to find N. C. \$8,963,500., plus U. S. \$600. just to cover our estimated expenditures with further subsidy increases. Adding to this the probable subsidy increases amounting for the year to N. C. \$12,517,000, we shall have to find N. C. \$ 21,280,000., plus U. S. \$600. Please remember that we have not included in our regular income whatever sums the Associated Boards and/or the British Christian Universities Association may give us for the next academic year. If the Associated Boards should

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April 3, 1945

grant us U.S. \$32,000., as they did during the year 1943-44, and if the income from the British societies should be £ 4,000., as it is probably for this year, we would then get from these two sources approximately U. S. \$48,000. Figuring this at the rate of 300 it would be H. C. \$15,000,000. towards the \$21,000,000. to be found in order to balance the proposed budget for 1945-46.

If we should be bold enough to hope for an average exchange of 400-to-one for 1945-46, we would be within about H. C. \$2,500,000. of balancing the budget on the basis of the expectations I have just mentioned. And H. C. \$2,300,000. at 400 is U. S. \$6,000. which will have to be found or to be taken from our various reserves.

It has been very good of the National Council of the Protestant Episcopal Church in the United States to have increase their grant to the college from U. S. \$7,000. to U. S. \$12,000. for the calendar year 1945. We hope that the National Council will at least make the same grant for the calendar year 1946. It is further our hope that the Reformed Church Mission and the Yale-in-China Association will make similar increases. Should that be the case, our budget may not look as impossible as it does now. Anything that the Board of Founders is able to do in order to convince the Reformed and Evangelical Mission and the Yale-in-China Association to rise to this emergency will be a great help in balancing the budget for the coming year and also to increase the income from our cooperating missions.

As soon as the budget is approved, I hope you will send us a cablegram to that effect to be followed by an explanatory letter.

Before I close, I would like to mention another matter which does not have any direct bearing on the proposed budget. On March 22 I received a cablegram from Dr. Charles Taylor of the Episcopal Theological School in Cambridge, saying that the Episcopal Theological School in Cambridge, the Andover-Newton Theological School in Newton Center, and the Union Theological Seminary in New York are jointly inviting me to deliver an identical series of lectures under the Hewett Foundation during my year's residence at the Union Theological Seminary in New York 1945-46. This was not quite clear to me until Dr. Vandusen's cablegram reached me on March 27, saying that the Union Theological Seminary is inviting me to join their faculty as the first incumbent of the new Visiting Professorship on "World Christianity" for the year 1945-46, with a letter on the way giving details. Dr. Vandusen's cablegram is dated March 6, whereas Dr. Taylor's is dated March 14, but the latter arrived here several days earlier than Dr. Van Dusen's. Most of my colleagues are in favor of my going to America after this academic year, and Bishop Gilman who is visiting here also thinks that these are good offers. But until I have the details in Dr. Sherman's letter, dated February 16, and in Dr. Van Dusen's letter, I am not in a position to say whether I can accept the invitation or not, although I have already reported to the Executive Committee Pro-tem the receipt of Dr. Taylor's cablegram. Dr. Van Dusen's arrived here after the last meeting of the Executive Committee.

With the very best wishes to you and all the members of the Hua Chung Board, I remain,

Yours sincerely,
(Signature) Francis C. H. Wei
President

Encs.
FCM/MRC

P. S. Enclosed I am also sending you Miss Bleakley's account of the celebration of the Twentieth Anniversary of the Founding of the College, which was just ready when I had to go to the Tali Hospital with typhus. I am sorry for this long delay.

0441

Mr. Lyford -

-4-

April 3, 1945

P.S. (continued) (by hand)

A cablegram has just been received from the Rev. Noel Slater of the China Christian Universities Association that an invitation is pending to come to me to go to Oxford University as one of the fellows for research and writing. From the point of view of the college it may be better for me to be in New York and let the Oxford fellowship wait.

h

F.C.M.W.

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Minutes of a meeting of the Executive Committee pro tem. of the Board of Directors of Hua Chung College, held on April 16th, 1945 at the home of Dr. Bien.

Present: Dr. Wei (Chairman), Dr. Hwang, Dr. Bien, Dr. Lo, Dr. Hsiao, Mr. Coe, Mr. Anderson.

Dr. Lo opened the meeting with prayer.

The Minutes of the previous two meetings were read. Ex.295 was deleted from the Minutes of the last meeting as not having been actually passed at that time, but it was moved, seconded and passed as an action of the present meeting.

- Ex.297 Voted that the Board of Founders be recommended to receive the additional appropriation of U.S.\$5,000 per annum which was announced in Dr. Addison's letter of February 9th, and that Dr. Wei be instructed to write to Dr. Addison expressing the hearty appreciation of the Executive Committee pro tem. for this extra help to Hua Chung.

A report was received from the Yunnan Students' Club on the results of the endowment campaign of last summer. Mr. Coe was instructed to go over the accounts with the assistance of Mr. Shih Sheng-Ho. The Treasurer reported that the amount received had been exchanged and produced U.S.\$7,294.

- Ex.298 Voted that ~~(the amount)~~ Mr. Lyford be asked to invest this in the U.S.A.
- Ex.299 Voted that the interest from the Holmes Scholarship Fund shall be used as from next academic year to provide Holmes Scholarships in addition to the scholarships provided for in the budget.
- Ex.300 Voted that the special subsidy for large families shall be continued for children through the age nineteen. A child shall be considered a dependent relative only up to the twentieth birthday, but if evidence is produced that the child is attending university, this limit may be extended to the twenty-third birthday. This regulation shall be effective from August 1st, 1945.
- Ex.301 Voted that a dependent member of a family who draws an independent income shall cease to be regarded by the College as a dependent relative of the faculty or staff member. This shall take effect from August 1st 1945. (This motion was passed only after long discussion. Three members of the Committee voted in favour, and three against, one member abstaining from voting. The Chairman then cast an additional vote in favour of the motion.)
- Ex.302 Voted that Dr. Wei be advised to accept the offer from Union Seminary New York of the visiting professorship in World Christianity, and that he be given leave of absence for one year from July 1945.
- Ex.303 Voted that the name of Dr. Richard Bien be submitted to the Board of Founders acting as Board of Directors as the acting President during Dr. Wei's absence from the College.

The meeting adjourned.

Francis C. M. Wei

Chairman.

David F. Anderson
Secretary.

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HUA CHUNG (CENTRAL CHINA) COLLEGE

室 長 校

CO-OPERATING UNITS

- BOONE COLLEGE
- GRIFFITH JOHN COLLEGE
- HUPING COLLEGE
- WESLEY COLLEGE
- YALE-IN-CHINA COLLEGE

WUCHANG, CHINA

TEMPORARILY IN HSICHOW
VIA TALI, YUNNAN, CHINA

OFFICE OF THE PRESIDENT

April 19, 1945

Dr. Charles H. Corbett
 Associated Boards for Christian Colleges in China
 150 Fifth Avenue
 New York City, U. S. A.

Dear Dr. Corbett:

I received during the last week your interesting letter of February 23, 1945, and I have read it with a great deal of interest. The suggestion of shortening the college course so as to graduate students in three years from matriculation was talked about in some schools in this country a long time ago. It is strange that Dr. Wu I-fang of Gingling should have brought up the question again. I am glad to see from your letter that the general trend of thinking in educational circles in the United States is as a whole against it with the reasons pointed out in your letter so convincingly.

Indeed it is one thing to turn out students from the college and another thing to try to give them a good education. From our experience during these war years we have found that four years is none too long to educate a student in the college, even with the present lower standards. Education, of course, is not training. Training could be hurried up, but education has a time element. Further, to give no vacations or shorten the vacations for the students is one thing, but to shorten the vacations for the teaching staff would have disastrous results, especially when most of us are already overburdened. The four-term arrangement, such as is in practice at Chicago University, requires a large faculty so that the teachers may take turns for their vacations. This, however, is impractical in China where all the college faculties are already shorthanded.

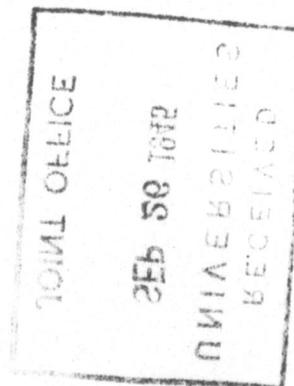
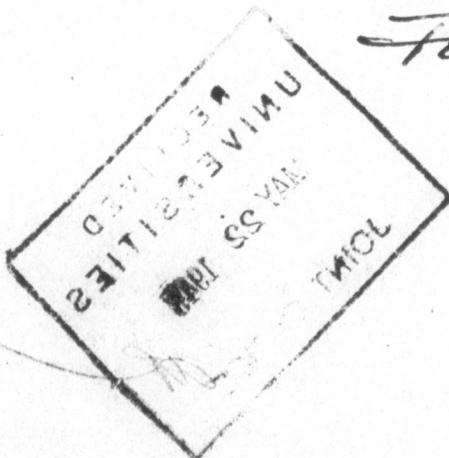
I am writing to express my own feelings in regard to this matter, and you may take it for what it is worth. At the first opportunity I shall present your letter to a meeting of the Senate.

With the best wishes,

Yours sincerely,

Francis C. Wei

FCM/MRC



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校 長 室
OFFICE OF THE PRESIDENT

華 中 大 學
HUA CHUNG (CENTRAL CHINA) COLLEGE
WUCHANG, CHINA
TEMPORARILY IN HSICHOW
VIA TAI, YUNNAN, CHINA

CO-OPERATING UNITS
BOONE COLLEGE
GRIFITH JOHN COLLEGE
HUPING COLLEGE
WESLEY COLLEGE
YALE-IN-CHINA COLLEGE

April 12, 1945

Dr. Charles H. Corbett
Associated Boards for Christian Colleges in China
150 Fifth Avenue
New York City, U. S. A.

Dear Dr. Corbett:

I received during the last week your interesting letter of February 25, 1945, and I have read it with a great deal of interest. The suggestion of shortening the college course so as to graduate students in three years from matriculation was talked about in some schools in this country a long time ago. It is strange that Dr. Wu I-fang of Gilling should have brought up the question again. I am glad to see from your letter that the general trend of thinking in educational circles in the United States is as a whole against it with the reasons pointed out in your letter so convincingly.

Indeed it is one thing to turn out students from the college and another thing to try to give them a good education. From our experience during these war years we have found that four years is more or less long to educate a student in the college, even with the present lower standards. Education, of course, is not training. Training could be hurried up, but education has a time element. Further, to give no vacations or shorten the vacations for the students is one thing, but to shorten the vacations for the teaching staff would have disastrous results, especially when most of us are already overburdened. The four-term arrangement, such as is in practice at Chicago University, requires a large faculty so that the teachers may take turns for their vacations. This, however, is impractical in China where all the college faculties are already short-handed.

I am writing to express my own feelings in regard to this matter, and you may take it for what it is worth. At the first opportunity I shall present your letter to a meeting of the Senate.

With the best wishes,

Yours sincerely,

Frederic C. ...

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FORWARDED

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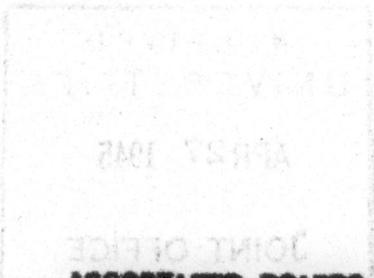
APRIL 27, 1948

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FRANCIS WEI
HUGHSON COLLEGE
HSICHEN
TALIEN (CHINA)

URGENTLY AWAIT FAVORABLE RESPONSE TO OUR TWO CABLED INVITATIONS.

HENRY VANDUSEN



ASSOCIATED BOARDS FOR CHRISTIAN COLLEGES IN CHINA, 180 FIFTH AVENUE, NEW YORK CITY

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| BROAD 5221 | | | |

FOR MESSENGER TELEPHONE POSTAL TELEGRAPH OR RING POSTAL CALL BOX

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May 1, 1945

Rev. Arthur M. Sherman, S.T.D., President
Hua Chung Board of Founders
c/o 281 Fourth Avenue
New York City 10, U.S.A.

Dear Dr. Sherman:

I received ten days ago your kind letter of February 16, 1945. Let me remind you again that the censor will not allow any cablegram to be repeated word for word in a letter. Fortunately your cablegram of February 16 arrived a long time ago, so I know exactly what has been removed by the censor in your letter.

On April 23 I sent you from Tali a cablegram that I was accepting the appointment of Visiting Professor at Union Theological Seminary for the year 1945-46 and the Hewitt Foundation lectureship to deliver an identical series of lectures at the Episcopal Theological School in Cambridge, the Andover-Newton Theological School near Boston, and the Union Theological Seminary in New York. I asked you in that cablegram to inform Dean Charles Taylor of the Episcopal Theological School that I had accepted his invitation to lecture on the Hewitt Foundation. A separate cablegram went on the same day to Dr. Van Dusen, saying that I had accepted his invitation to be visiting professor in his seminary. (My cable was received May 1.)

In my cablegram of April 23 I also mentioned that the Executive Committee Pro-tem had nominated Dean Richard Bien of the Yale-in-China School of Science in the college to be the acting president during my absence. Dean P'u Hwang was acting president while I was away in 1934-1935 and again in 1937-38. He acted also when I was on sick leave last winter. Naturally when the Executive Committee Pro-tem concurred with the wishes of the Board of Founders acting concurrently as Board of Directors that I should accept the invitation to go to America to be there during the next academic year, their attention turned to Dr. P'u Hwang as to the acting president again, but Dr. Hwang was very determined that he would not act during the next year. Therefore the Executive Committee nominated by ballot Dr. Richard Bien as the acting president. According to an action of the Board of Directors taken in the Wuchang days years ago, the senior Chinese dean would act as president if the president should be away from the college or disabled for a short time, but if the president should be unable to function for a long time such as a whole year, the acting president would have to be elected by the Board of Directors, which is now the Board of Founders. For this reason the Executive Committee Pro-tem could only make the nomination, awaiting your decision for the election. As soon as the election has taken place, please cable us so that we may announce the appointment of the acting president for the year 1945-46. (Cable sent May 8 AMS).

Dr. Richard Bien took his bachelor's degree at Brown University in 1923 and had two years postgraduate work in Physics at Harvard 1923-25. He returned in 1925 to become professor in the National Northeastern University in Mukden, where he taught for five years before he joined our faculty in the autumn of 1931. In 1932 he left the college on leave of

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absence to pursue further postgraduate studies at Massachusetts Institute of Technology. He was there with Mrs. Bien for three years, receiving his degree of D. So. in Physics in the summer of 1935. Immediately after that he returned to the college and was made head of the department of Physics with Dr. Paul Kwei as the dean of the School of Science. He became the dean of the School the next year at the request of Dr. Paul Kwei, and he remained in the office as dean until a year after we came to Hsichow when he resigned from the deanship, retaining, however, his office as head of the department of Physics. Last year he was appointed dean of the School of Science again and has been instrumental in building up the faculty of the School of Science. Dr. Bien is a communicant on the Sheng Kung Hwei, and so is Mrs. Bien. He is the great grandson of a viceroy of Hupeh and Hunan, and his father is now the General Associate Manager of the Bank of China with his office now in Chungking. His mother is the granddaughter of a viceroy, who was the brother of the famous Li Hung-chang. Mrs. Bien is the daughter of Dr. C. Y. Wang, who is now in New York as a mineralogist. One of her uncles is His Excellency Wang Chung-hui, who was one time action premier of the Chinese government in Peking, for many years a judge at the International Court at the Hague, later Minister of Foreign Affairs, and now Secretary in Chief of the Supreme Council of the National Defense. So it is very fortunate that we are able to secure the consent of Dr. Bien for his nomination as acting president, and I hope you will see fit to elect him as such. He has the wholehearted support of the whole faculty in the college, and he is highly esteemed by the students.

For the balance of the year I may not be able to do any research or even reading in preparation for my teaching in the Union Theological Seminary where I am going to offer a three-hour lecture course for the whole year on Chinese Culture and the Church in China and a seminar on the Philosophical and Religious Classics of the Chinese. For the Hewitt Foundation lectures I just have my general title, "Christianity and the Chinese Cultural Heritage", which will be developed in a series of six lectures. I have written both to Dr. Van Dusen and Dr. Charles Taylor about my acceptance of the invitation and the general nature of my teaching work and of the series of lectures. It is my desire to get to New York as soon as possible so that I may be able to begin immediately my writing of the lectures and the preparation of my course. Commencement will be June 30, and I shall be free to leave Hsichow about the middle of July. An official petition has already been sent to the Ministry of Education, asking for permission to me to leave the country in order to lecture abroad. I do not see any reason why the Ministry should refuse me permission, but it may take some time to get through the Red Tape. As soon as I have permission, I shall apply to the Ministry of Foreign Affairs for my passport. However, according to Dick Weigle who passed through here a week or so ago, it will be necessary for me to get permission from the State Department in Washington in order to fly all the way from Kunming to the States. I am thinking of sending Mr. Lyford a cablegram very shortly to see whether he can help in making these arrangements. If he should get permission from the State Department on my behalf so that I may travel all the way by air, please ask him to cable me at once and cable to the government authorities concerned in Chungking. I may be able to get such permission from the Chungking government, but they may put me under obligation

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to work for the government while I am in the States. While I have no objection to doing that, my time in the States during the next year may not make it convenient for me.

Your letter of February 16 was read to the Executive Committee Pro-tem, and all the members appreciated the vote taken by the Board of Founders with regard to my leaving the college for one year 1945-46 in order to accept the invitations to teach and to lecture in America.

Dr. Thayer Addison has also written about the project of the National Council of the Episcopal Church in the United States to raise U.S. \$5,000,000 as a reconstruction fund and the Hua Chung will be prominently featured in that project. All the members of the Executive Committee are thrilled by that idea, and so I have their hearty support that I should give as much time for that campaign as my other work in the States will permit. As to the details of the financial needs in the college for transportation back to Wuchang and rehabilitation and the new Hua Chung, I shall discuss with you and other members of the Board such matters after my arrival in the United States. I have shown to Bishop Gilman your letter of February 16, and he is in hearty sympathy with the whole idea of my going to the States and doing whatever I can in the interests of the Church both in the United States and in China, as well as in the interests of the college.

Miss Bleakley's article was much delayed, owing to my illness, but it was sent to Mr. Lyford sometime in March.

I am very grateful to you for sending by courtesy of Dr. Vaughn a bottle of Haliver Vitamin Capsules, which I hope will arrive here before I leave Hsichow. Looking forward to seeing you in New York early in the fall, and with affectionate regards,

Yours sincerely,

(Signed) Francis C. M. Wei

P.S. Waiting for Founder's action on the change of the title of the College and action on Poo Family subsidy.

F.C.M.W.

0450

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HUA CHUNG (CENTRAL CHINA) COLLEGE

室 長 校

CO-OPERATING UNITS

BOONE COLLEGE
GRIFFITH JOHN COLLEGE
HUPING COLLEGE
WESLEY COLLEGE
YALE-IN-CHINA COLLEGE

WUCHANG, CHINA

TEMPORARILY IN HSICHOW
VIA TALI, YUNNAN, CHINA

OFFICE OF THE PRESIDENT

May 4, 1945
N. Y. 103

Received June 21

Mr. Cliver S. Lyford, Treasurer
Hua Chung Board of Founders
54 Dana Place
Englewood, New Jersey, U. S. A.

Dear Mr. Lyford:

Until I looked it up, I had not realized that my last letter to you, dated April 12, was the one in which I sent you a duplicate copy of the detailed proposed budget for 1945-46, but in the interval I have written to Dr. Sherman, largely on my leave of absence from the college. This leave has been permitted by the Board in New York and concurred in by the Executive Committee Pro-tem of the college here in order that I may accept the invitations to teach in the Union Theological Seminary for the next year as visiting professor and to give the Hewitt Lectures. On April 23 I sent a cablegram to Dr. Sherman, reporting that I was accepting the invitations and that the Executive Committee Pro-tem had nominated Dean Richard Bien of the Yale-in-China School of Science to be the acting president during my absence. On the same day I cabled to Dr. Van Dusen that I would accept his invitation to teach in the Union Theological Seminary. I did not cable to Dean Charles Taylor of the Episcopal Theological School in Cambridge, Massachusetts, because in my cablegram to Dr. Sherman I asked him to inform Dr. Taylor of my acceptance to lecture on the Hewitt Foundation. Then on May 1 I wrote to President Van Dusen and Dean Taylor confirming my cablegrams, and yesterday I sent a letter to Dr. Sherman to the same effect.

May 3

At the end of March I sent you a cablegram asking for permission to increase the subsidies of the faculty and staff here, beginning with May, to make the total monthly payment 250% of the scale adopted a year ago, instead of 200% as up to the end of April. Since we did not receive any cabled reply from you with regard to this proposed increase, we went ahead to announce the increase at the end of April to take effect the first of May, in view of your cablegram as sent from New York about the 19th of March and received here on the 27th. This cablegram informed us that we might make increases, provided the total expenditure for the year would not exceed N.C.\$12,000,000., and this increase up to 250% would be within that limit. The general rise of prices during the recent weeks has been such that the last increase may not be adequate to finish the current academic year up to the end of July. If after consultation with Mr. Coe it looks as though it may be necessary to make a further increase in subsidies before the end of the current academic year, such increase according to our present calculations will not involve a total expenditure for the year of more than the N.C.\$12,000,000. So in accordance with your cablegram of the end of March, we will feel free to make such an increase without consulting you, providing the total expenditure stays within the N.C.\$12,000,000. With the opening of the Burma Road we are afraid that prices in our rural locality will approximate more closely those in Kunming because of speculators coming to the valley.

In my letter to Dr. Sherman I mentioned that it would be advisable ^{for me} to fly all the way from Kunming to New York so as to save time. I shall need time to get ready my teaching and lectures in the United States. Material is scanty here, and as long as I remain in China I may not be able to sit down and do any considerable writing. However, to get permission to fly all the way I understand requires the permission of the State Department in Washington. I may have to ask you for your help in getting this permission, but I am writing to Dr. William Fenn and Mr. Arthur Allen to find out about the ropes before I cable to you for assistance in this matter.

Things are going on smoothly in the college. A new lecturer has been added to the department of History-Sociology to teach Western History, which has not been properly taken care of since Mr. Constantine left Hsichow last July. This new lecturer is Mr. Hsu Yen-liang. He is a native of Shantung province, about thirty years in age, and a graduate of ten-years' standing.

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May 4, 1945

From the Catholic University in Peiping, but he himself is not a Christian. He seems to be well trained and fits in well with the atmosphere here. He knows not only life in the Catholic University in Peiping, but he also had a year in the preparatory course at Cheloo University before he entered college. His salary has been on the budget. He was actually appointed last autumn, but he could not get here until after the winter vacation. He had to come all the way from Chengtu.

A typhoid epidemic has been reported in a village east of our town near to the lake, and the doctors are taking steps to give inoculations, beginning early next week. I say "the doctors," because Dr. and Mrs. Pinoff, sent by the Methodist Mission, arrived here about two weeks ago. Dr. Pinoff is a German Christian Jew. He took his M.D. degree twenty-two years ago at Berlin University, and for some years he was in the Methodist Hospital in Wenchow as a missionary under the Methodist Mission. He was evacuated last summer from East China, and he has been sent with his wife by the Methodist Mission to the college. Mrs. Pinoff used to be in Education work of the Methodist Church in East China before her marriage to Dr. Pinoff eighteen months ago. Although she is a missionary wife, she is good enough to undertake teaching in the English department in the college, beginning with next term, because that department has been so shorthanded and will be more so next fall when Miss Bleakley, the head of the department, has gone on furlough.

Mr. and Mrs. Anderson will also go on furlough after Commencement at the end of June, if not earlier. Miss Bleakley has been teaching in the college for the last ten years since her last furlough and the Andersons have been back to the college since the winter of 1937-38.

While I am writing about furloughs, I wish to mention one thing which will require the consideration of the Founders. Mrs. Anderson has been teaching as a volunteer teacher in the college since she came with Mr. Anderson to the college in the fall of 1930. For the last ten years she has been teaching Music, mainly Vocal Music. It is her idea that to prepare herself for even better service in the department of Music in the college after her furlough, she would like to take some further training in Music during her furlough in Scotland. Music fees are always high. As the London Missionary Society will probably have to pay special expenses for Mr. Anderson's further training in Education during his furlough year, it may not be easy for Mrs. Anderson to get any special grant for her own training. The fees will amount to about £100. or U.S.\$400. May I apply to the Directors who are now the Founders to make a grant of U.S.\$500. to Mrs. Anderson for her special fees in Music in order to prepare herself for future teaching in the college. If you should send me a reply by letter, I may not be here to receive it in the summer, so a cable may be necessary if the Founders should reach a decision.

I have also heard from the Rev. Leonard Constantine who went on furlough with Mrs. Constantine last July. He is fully expecting to start his journey back to China in July of this year, but there is no telling when he will be able to reach the college.

The bell has just gone, and so I have to stop here in order to meet my class in Philosophy. With best wishes,

Yours sincerely,

Francis C. M. Wei

FCM/MRC

0452

Dr. Francis C.M. Wei, President, Hua Chung College New York, May 14, 1945 Letter W-53
I received on March 28 your first letter N.Y. 100 of February 22 and on April 28 your second
NY-100 of March 20; on May 9 your N.Y.101 of April 3 with 1945-46 budget and enclosures from
John Coe and Mrs. Coe. The paragraphs of general interest in all these documents will be
duplicated and distributed. It will help considerably in carrying on this correspondence when
the time of a letter in transit is reduced and we can quote cablegrams in full.

At present we all are in the process of adjusting our ideas to the new conditions resulting
from the collapse of the German war machine. The first news of this event was received just as
the annual meeting of the Associated Boards was about to start. Although expected soon, it was
somewhat breathtaking. The relief was great but the burdens of reconstruction of the whole
civilized world began to loom up very vividly. It takes a great deal of youthful optimism to
look into the future with any clarity of vision. Fortunately we have in this country a number
of forceful leaders that have Christian faith and a fine degree of such vision.

The death of President Roosevelt added greatly to the forebodings regarding the future,
but our new president, Mr. Truman, seems to have just the qualities necessary for the transi-
tion from a dictatorship of the executive to a democratic administration with proper distribu-
tion of responsibilities between the law makers, the executive organization and the courts.
Also the cooperation between the leaders of the two political parties is closer than I have
ever known it and the value of public opinion is higher than ever. Concentration of each man
and woman on their individual jobs will reduce this tendency to think and act together, but
there seems to be good reason to believe that we shall not get back to the old idea of
individual freedom and license which existed before the war.

We had with us at the annual meeting, President Y. G. Chen of the University of Nanking,
Acting-President Y. P. Mei of Yenching University and Prof. P.C. Chang, former Chinese minister
to Chile. I wish we could have had you with us but the news that you will be here next fall
was reported and was received with much enthusiasm. We can gain more from your presence here
at times when no general assembly is in operation.

The proceedings at the meetings will be summarized and reported to the college presidents
as soon as possible. The important topics reported and discussed included a final (for the
present) reports of the Planning Committee; the Committee on Middle Schools; the Committee on
Medical Education; the present status of the United Board for Christian Colleges; a personal
report by the president of United China Relief; and the recommendation of a special committee
appointed to prepare recommendations for procedure to meet the financial needs and objectives
of the next five years.

The plan of the Planning Committee will not look much like your plan for 6 universities,
but it was submitted with a clear realization that final decisions will be made in China and
that all that we can do is to submit the results of the best thinking that our people here
have been able to do. I am glad that you will be here soon to review the plan and advise as
to further procedure. This present plan contemplates only 3 or 4 complete universities with
4 or 5 institutions of lesser rank but especially adapted to the needs of their respective lo-
cations.

The plan for the United Board for Christian Colleges has advanced to the point that the
five college boards which are already operating under license from the Board of Regents of the
State of New York, are ready to join in the plan and the United Board will come into existence
this summer with these colleges as the charter members. Most of the other boards of trustees
are about ready to join the United Board and will join one at a time when each has taken the
necessary legal steps. Final action by the Hua Chung trustees has not been taken, but it looks
to me as though we shall do so before the end of this year.

The report of the special Committee on Finances submitted estimates which were frankly
based on very inadequate information but which are considered necessary as a first assumption
for the requirements of reconversion. These estimates were made with full realization that
changes of permanent locations of colleges may occur and possibly a smaller number of colleges
may be decided upon, but the most tangible basis for any estimates is that each college will
return to its regular campus and do such reconstruction as necessary to put the institution
in substantially the same state as before the invasion. For the 13 colleges as a whole the
figures for initial expenditures during the first 15 months the estimates for the group are as
follows:

Rebuilding Staffs and providing refresher courses	U.S.\$598,000
Reoutfitting of faculty members	828,000
Return to home campuses of faculty and students	551,000
Equipments, books, and periodicals	1,072,000
Immediate property repairs	1,569,000
	<u>4,618,000</u>

0453

Plant rebuilding during first 5 years

10,000,000

Sustaining fund for 1945-46, over and above regular income

650,000

Sustaining fund for succeeding years expected to diminish

as recovery from war conditions shall take place

I have discussed the budget situation in my letter of today to Mr. Coe. I feel sure that the increase of the current budget to N.C.\$12,000,000 will be approved by the Executive Committee at the next meeting and also that a budget of N.C.\$32,000,000 will be approved for the year 1945-46 when the budget statement is understood. However, we are considerably concerned because of the difficulty experienced in getting into complete harmony and understanding with the committees of the U.C.R. in the U.S. and in China. Therefore, after discussion with Dr. Sherman I cabled you on May 10 recommending that Mr. Coe visit Chungking immediately and convince the Coordinating Committee there regarding the amount of sustaining funds which we must have for the current year and for 1945-46. It must seem strange to you that we have not been able to clear this up at this end, but there are too many complications and the U.C.R. people can see no way to properly adjust payments between all the relief agencies, as exchange and cost of living increase, except to have the Coordinating Committee in China do this. Miss Preist has got what she wants for the colleges at Chengtu by keeping in close touch with the Coordinating Committee. When Dr. Penn is definitely back on his job and has a clear understanding of your circumstances, probably no further trips to Chungking may be necessary, but a trip now seems quite essential if we are to get through 1944-45 without a deficit.

We are working on the problem of an economics teacher for Hua Chung and have had one good prospect but he has decided otherwise. I am hoping that the German surrender and the improved prospect of defeating the Japs will make teaching in China more attractive. Your success in securing teachers for the other departments must have relieved you greatly.

I have read with interest Miss Bleakley's account of the celebration of the Twentieth Anniversary. No doubt this will be good publicity material for us to use here.

With warmest regards to all of my friends,

Yours very sincerely,

Oliver S. Lyford

P.S. At the special meeting of the Hua Chung Executive Committee today the following matters were acted upon.

1. An inflation budget of N.C. \$12,000,000 was approved.
2. An inflation budget of N.C. \$32,000,000 for 1945-46 was considered to be probably too low but was approved for the time being.
3. My request that Mr. Coe visit Chungking immediately as this seems to be the only certain way to clear up the difficulty about the sustaining fund for 1944-45.
4. Dr. Sherman will write you about the change of name of the Foundation. It hardly seems advisable to make this change in view of the possibility of an early entry into the United Board of Christian Colleges for China.
5. Active attention to the financing of reconstruction and reestablishment of the colleges in their regular companies is being started. The Associated Board have an objective of U.S. \$4,618,000 to be disbursed within 15 months from now. We are using for Hua Chung your estimate of April 1, 1942, amounting to U.S. \$235,900. Of course no one has information regarding the actual state of the college properties. A rough estimate of an additional U.S. \$10,000,000 during 5 years has been taken as a probable minimum. Where all this money will come from is of course a very great question. Every devastated area is looking to the U.S. for a major amount of help.
6. All are interested in locating an economics teacher for you. Many possibilities have been approached but with no success thus far.

Oliver S. Lyford

0454

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HUA CHUNG (CENTRAL CHINA) COLLEGE

室 長 校

CO-OPERATING UNITS

BOONE COLLEGE

GRIFFITH JOHN COLLEGE

HUPING COLLEGE

WESLEY COLLEGE

YALE-IN-CHINA COLLEGE

WUCHANG, CHINA

TEMPORARILY IN HSICHOW

VIA TALI, YUNNAN, CHINA

OFFICE OF THE PRESIDENT

May 15, 1945

N.Y. 104

Mr. Oliver S. Lyford, Treasurer
Hua Chung Board of Founders
54 Dana Place
Englewood, New Jersey, U. S. A.

Received
June 25

Dear Mr. Lyford:

My last letter to you was N.Y. 103, dated May 4, 1945. I am enclosing herewith a copy of the Minutes of the meeting of the Executive Committee Pro-tem of the Board of Directors held on April 16, 1945. All the actions, Ex. 297-Ex. 303, are self-explanatory.

I received during the week-end your letter W-52, dated March 21, and I wish to thank you for your kind thoughts, particularly in connection with my going to the States and teaching in the Union Theological Seminary for the year 1945-46.

As I tried to explain in my last letter to Dr. Sherman, I could not very well reach a decision until both Dr. Sherman's and Dr. Van Dusen's letters had reached me, giving me the details about the invitations from the Union Theological Seminary and the Hewitt Foundation. As soon as the letters had been received, I at once presented the proposition to the Executive Committee Pro-tem, asking for their advice. They unanimously concurred with the desire of the Board of Directors that I should accept the invitations, and they nominated Dr. Richard Bien, dean of the Yale-in-China School of Science acting president in my absence. On April 23 I sent Dr. Sherman a cablegram saying that I would accept the invitations to go to the States, asking him to inform Dean Charles Taylor of it, while I was sending on the same day a separate cable to Dr. Van Dusen accepting his invitation to the Union Theological Seminary faculty. I was very glad to receive yesterday morning Dr. Sherman's cablegram, which bore the date of May 8, indicating that he had already received my cablegram of April 23.

We have never received from you any cabled reply to our request for approval of our recommendation to increase our subsidies for the faculty and staff from 200% to 250%, beginning with May 1st. We assume that your approval has already been expressed in your last cablegram, saying that we may make increases within the limit of N.C.\$12,000,000. Prices have been scaring. Rice is four times the price of last November. Next Monday we shall have a meeting of the Executive Committee Pro-tem again and consider further increases, but we shall keep in mind the limit indicated in your last cablegram. Before we make any proposal, I am going to have a private conference with Mr. Coe and Richard Bien, so that we may know what to propose to the next meeting of the Executive Committee Pro-tem.

You will remember that when I wrote on the celebration of the Twentieth Anniversary of the founding of the college early in November, I asked for an action by the Board of Founders, acting at present concurrently as the Board of Directors, with regard to the change of the name of the institution from Hua Chung College to Huachung University. Also, writing early in February, I presented to the Board a recommendation of the Executive Committee Pro-tem with regard to the aids to the family of the late Professor Pao of the department of Chinese Literature, and we asked for an action of the Board, if necessary by cable, before the end of June. So far we have had no information from you or Dr. Sherman with regard to either of those two actions desired by us here in the college. If you should write in reply to this letter, please address it to Dr. Richard Bien who will be acting president when I leave the college, probably early in July.

I am looking forward with great pleasure to seeing you again in New York as early as possible this coming summer. You have been kind enough to ask where I would like to live before the

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Mr. Oliver S. Lyford, Treasurer -- 2.

May 15, 1945

opening of the term at the Union Theological Seminary. In view of the fact that I shall have to put a great deal of time on the preparation of my Hewitt Lectures and to gather together the necessary data for my teaching in the Union Theological Seminary, I would like to stay at International House if I can secure a room there because it is so near to the seminary and to Columbia University where I may have library facilities. If that is not very suitable, I would like to have a room in one of the small hotels near to 281 Fourth Avenue, possibly around Gramercy Park. I used to stop at the Irving Hotel, which was a small private hotel with reduced rates for missionaries or anybody recommended by the missions. I wonder if that hotel is still operating. As soon as I get started from India, I shall send you a cablegram indicating the approximate time of my arrival in the States. Immediately after my arrival in New York, I shall report myself to 281 Fourth Avenue. If there should be any mail or messages for me, please have them kept in the Missions House there.

With the best wishes to you and Mrs. Lyford, I am

Yours sincerely,

Francis C. M. Wei

Enc.
FCMW/MRC

0456

May 18, 1945

President Francis C. M. Wei
Hua Chung College
Hsichow, via Tali, Yunnan, China

Re: Faculty reinforcement.
Dr. Wei's projected visit.

Dear President Wei:

I have two good letters from you to acknowledge, those written on February 12th and March 20th. The earlier of these does not seem to call for any particular comment, being in the way of a friendly greeting with reference to the general situation in your neighborhood. I should add, however, that the memorandum prepared on the future of the colleges has been widely read, especially by those on our Planning Committee, and has entered into much of the discussion of how we shall be able to maintain our institutions on a postwar level of efficiency.

The second letter brings us three definite requests for faculty reinforcement in the fields of economics, English and music. I wish there were something more encouraging to write in reply. At the present time it is utterly impossible to secure permission for civilians to go to China to fill positions of this type. Even missionaries of long standing, familiar with conditions there and able both mentally and physically to adapt themselves to the war situation are having no success in securing either passports or the travel permits which must be granted by our military commanders. If there is anything less than zero, such would be the chance for new appointees. We are simply having to suspend all efforts to find recruits for the staffs of any of the institutions. Doctors and nurses are in a somewhat better case, but of late there is no assurance that even such people can go except in limited numbers and at long intervals. The embassies of Great Britain, Canada and the United States, as you doubtless know to your sorrow, have been putting all the pressure possible on getting people out of China and, while military events just now seem definitely to be much more favorable, we cannot expect a change immediately I fear. We join you in our most earnest hope "that both the British and American authorities will take into consideration" this turn of the tide.

To close on a more cheerful note, let me express to you the profound satisfaction on the part of all of us on learning that you are to accept the visiting-professorship at Union this coming year. It so happened that Mr. Charles Corbett and I were calling on Dr. Van Dusen when he first told us of the possibility and we have waited eagerly, and perhaps somewhat anxiously, to hear that you were giving a favorable reply. I was also present at the meeting of the Hua Chung Board when they took the action which was intended to give you every encouragement to accept, and I know how eager all the members of that Board are that you shall have this period of refreshment for yourself and stimulation for so many of the rest of us here in this country. May all go well in the numerous and inevitably difficult arrangements which must be made between now and your departure.

Yours very sincerely,

Earle H. Ballou

Via airmail.
c.c. via regular post.
EHB:mec

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HUA CHUNG (CENTRAL CHINA) COLLEGE

室 長 校

CO-OPERATING UNITS

BOONE COLLEGE
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WESLEY COLLEGE
YALE-IN-CHINA COLLEGE

WUCHANG, CHINA

TEMPORARILY IN HSICHOW
VIA TALI, YUNNAN, CHINA

May 22, 1945
N. Y. 105

OFFICE OF THE PRESIDENT

Mr. Oliver S. Lyford, Treasurer
Hua Chung Board of Founders
54 Dana Place
Englewood, New Jersey, U. S. A.

Noted by Sherman

Dear Mr. Lyford:

My last letter to you was N.Y. 104, dated May 15, enclosing a copy of the Minutes of the meetings of the Executive Committee Pro-tem held on April 16, 1945. I wrote also to Dr. Sherman on May 17, 1945, which was a reply to his cablegram from New York.

Your cablegram, bearing apparently the date of May 10, has been received. I am ^{May 22} just sending you a cablegram in reply, saying that our budget for 1945-46 was based on prices here in ~~HSICHOW-DURING-THE-MO-~~ Hsichow during the month of March, and prices are now much higher. Mr. Coe has had two letters from Miss Priest, and in her letter of May 5, 1945, she says:

"I checked your total requests quickly yesterday to see how it compared with the item we included for your institution. By using exchange to average 400:1 for the year, we included a total of nearly twenty-five million for your institution, while you asked for about twenty million. Therefore I feel we have covered satisfactorily for your probable needs. I refuse to be bound by these figures - they are the best we can offer under the present situation, but conditions change so rapidly that we must reserve the right to make entirely different requests in a few months time. We are very glad to have your figures and the explanations given in Dr. Wei's letter - it seems quite reasonable to me."

We consider this sufficient answer to the question raised in your cablegram to us.

With regard to your suggestion that Mr. Coe should visit Chungking immediately to convince the Coordinating Committee with regard to our needs, Mr. Coe and I have consulted together, and we feel that probably Dr. Fenn may come here for a visit before the end of the term, and then we can talk things over with him. In one of his letters to us he indicated such a possibility. If he should fail to come, Mr. Coe may consider ways and means of a visit to Chungking before next fall. From the letters from Miss Priest and Dr. Fenn, we consider that it would be best to consult with Dr. Fenn in dealing with the U.C.R. in regard to our budget, instead of going over his head. As far as we can learn, it is Dr. Fenn's endeavour to treat all the colleges on a fair basis, and therefore our reasonable needs will probably be met.

Yesterday the Executive Committee Pro-tem met again to consider further increases of subsidies. We decided to raise the subsidies from 250% as in May to 350% from June through July, and subsidies from August 1 will be 500%. The first increase will be within our \$12,000,000 limit after careful calculation with Mr. Coe. For the second figure 500% will be the initial figure for the next academic year, which is quite justified by our budget and by what we have learned from Miss Priest's and Dr. Fenn's letters concerning finances of the different colleges for the next academic year. Further, prices are rising so terrifically, and it is so very difficult for the families with five mouths each to make ends meet, especially when those families happen to be in the middle ranks of our staff, that we decided yesterday also beginning with August 1, there will be a special subsidy for the fifth month,

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May 22, 1945

amounting to N.C.\$1,000 each month as the basic, so that when the subsidy rate is 500%, the actual amount will be N.C.\$5,000 a month, which is a great help to a family under that category. I hope these actions will be approved by the Board of Directors, which is the Board of Founders.

Enclosed I am sending you a copy of "The Theological Department in Huachung College," which is really the curriculum worked out for theological students in the college. It has been adopted by the Senate after careful study by a committee appointed by the Senate. Beginning with next year we shall have a small class of theological students taking the combined course, which we call the B-grade. Please have this document duplicated, and copies sent to the various missions cooperating in Hua Chung, calling it particularly to the attention of Dr. Sherman and Dr. Addison. If you could send a special copy with covering letter to Dean Weigle of the Yale Divinity School, asking for his comments, I should feel obliged.

I applied to the Ministry of Education just one month ago for permission to leave the country, but so far no reply has been received. Possibly in a day or two I shall write to Dr. K. C. Wu, Vice-minister of Foreign Affairs, who used to be the vice-chairman of our Board of Directors in Wuchang, and who has always been a very intimate friend of mine, to see whether I can get my passport without waiting for permission from the Ministry of Education. Time is getting short, and if I should go through the Red Tape, step by step, it might take two or three months, but the most difficult part of the arrangement is transportation all the way by air from Kunming. I have written to Dr. Fenn to see whether he could give me any assistance in that respect. In the meantime I have written also to Mr. Arthur J. Allen in Kunming who may know more about the ropes. Anything you and other friends can do to help in this matter from the American end may facilitate the arrangements. It is my hope that I may be able to get to New York by air not later than the middle of August.

With the best wishes,

Yours sincerely,

Francis C. M. Wei

Enc.
FCMW/MRC

0460